

Research Article: New Research | History, Teaching, and Public Awareness

A Retrospective Analysis of Career Outcomes in Neuroscience

<https://doi.org/10.1523/ENEURO.0054-24.2024>

Received: 7 February 2024

Revised: 22 April 2024

Accepted: 23 April 2024

Copyright © 2024 Ullrich et al.

This is an open-access article distributed under the terms of the [Creative Commons Attribution 4.0 International license](#), which permits unrestricted use, distribution and reproduction in any medium provided that the original work is properly attributed.

This Early Release article has been peer reviewed and accepted, but has not been through the composition and copyediting processes. The final version may differ slightly in style or formatting and will contain links to any extended data.

Alerts: Sign up at www.eneuro.org/alerts to receive customized email alerts when the fully formatted version of this article is published.

1 **A Retrospective Analysis of Career Outcomes in Neuroscience**

2 Retrospective Analysis of Career Outcomes in Neuro

3 Lauren E. Ullrich¹, John R. Ogawa¹, Michelle D. Jones-London¹ (Corresponding Author)

4 ¹Office of Programs to Enhance Neuroscience Workforce Diversity, National Institute of
5 Neurological Disorders and Stroke, National Institutes of Health

6 LEU and MJL designed research; LEU performed research; LEU and JRO analyzed data; LEU,
7 JRO, and MJL wrote the paper

8 **Correspondence should be addressed to** Michelle D Jones-London,
9 jonesmiche@ninds.nih.gov

10 **6. Number of Figures** 6

11 **7. Number of Tables** 6

12 **8. Number of Multimedia** 0

13 **9. Number of words for Abstract** 250

14 **10. Number of words for Significance Statement** 117

15 **11. Number of words for Introduction** 860

16 **12. Number of words for Discussion** 2958

17 **13. Acknowledgements**

18 We thank the Diversity Working Group at NINDS for feedback and input (especially Edgardo
19 Falcon-Morales, Katie Pahigiannis, Ashlee Van't Veer, and Letitia Weigand for initial survey
20 design). We also thank Thomas Cheever, Devon Crawford, Anahid Ebrahimi, Jordan Gladman,
21 Mariah Hoye, Jenny Kim, Marguerite Matthews, Marilyn Moore-Hoon, and Ling Wong for
22 feedback on this manuscript draft. In addition, we thank Walter Koroshetz and Janine Clayton
23 and the NIH Office of Research on Women's Health for their leadership and financial support.

24 **14. Conflict of Interest**

25 Authors report no conflict of interest

26 **15. Funding sources**

27 None to Report

28

29

30 **ABSTRACT**

31 What factors are associated with career outcomes among biomedical PhDs? Much of the
32 research to-date has focused on drivers of interest in (and intention to pursue) various careers,
33 especially during graduate school, but fewer studies have investigated participants' ultimate
34 career outcomes. Even less is known about what factors matter most for groups historically
35 underrepresented in the US STEM workforce, such as women, some racial and ethnic groups,
36 and persons with disabilities (National Center for Science and Engineering Statistics (NCSES),
37 2021a). This study reports a new analysis of data from 781 PhD neuroscientists that were
38 obtained from a retrospective survey (Ullrich et al. (2021)) to investigate the factors that
39 influence the career sector in which neuroscience PhDs are employed, and whether there were
40 group differences according to social identity. We find evidence of academia as a "default path"
41 for incoming PhD students, but interest in different careers increases gradually over time. Those
42 who remained in academia had greater acceptance of the structural aspects of academic
43 careers, such as the promotion and tenure process, and greater faculty support during their
44 postdoctoral training. Conversely, prioritizing monetary compensation and wanting varied work
45 were associated with not being in academia, while a strong interest in research was positively
46 associated with being in non-academic research. Somewhat surprisingly, there were few
47 interactions with gender, and no interactions with underrepresentation status, although perhaps
48 this was due to lack of statistical power. Our findings also underscore the role of advisors,
49 networking, and personal relationships in securing employment in STEM.

50 **SIGNIFICANCE STATEMENT**

51 A new analysis of a retrospective survey from 781 PhD neuroscientists who have completed
52 their training reveals factors associated with differences between respondents who are working
53 in different sectors, including preferences about careers and experiences in graduate and
54 postdoctoral training. We find evidence of academia as a "default path" for incoming PhD
55 students, but interest in different careers changes gradually over time. Our findings also
56 underscore the role of advisors, networking, and personal relationships in securing employment
57 in STEM. To create a more inclusive and diverse academic environment, it's essential to
58 address financial disparities, provide tailored support, foster mentorship relationships, and
59 actively work to create inclusive academic cultures that embrace a variety of career paths for
60 neuroscientists.

61 **INTRODUCTION**

62 What factors drive career outcomes among biomedical PhDs? Much research has focused on
63 drivers of interest in (and intention to pursue) various careers, especially during graduate
64 school. Academic faculty careers are often framed as the "default career" during biomedical
65 PhD training (Sauermann & Roach, 2012), a framing evident in qualitative analysis of free-text
66 responses to this survey (Ebrahimi et al., 2022), high levels of interest at start of PhD (Gibbs et
67 al., 2014; Ullrich et al., 2021), and "excessively optimistic" beliefs about the chance of obtaining
68 an academic career (Ganguli et al., 2022; Puljak & Sharif, 2009). However, interest in research-
69 focused faculty careers decreases during PhD training, a trend amplified in women and
70 members of US-based historically underrepresented (UR) racial and ethnic groups (C N

71 Fuhrmann et al., 2011; Gibbs et al., 2014; Golde & Dore, 2004; Roach & Sauermann, 2017;
72 Sauermann & Roach, 2012; but see Wood et al., 2020).

73 Research on the development of career interest in STEM PhD students has shown that it is a
74 multifactorial process that evolves over time. It is influenced by factors such as confidence in
75 one's ability as a researcher (self-efficacy), social and intellectual feelings of belonging,
76 interactions with one's advisor, perceptions of conflicting time demands of work and family, and
77 institutional climate or culture (Curry & DeBoer, 2020; Estrada et al., 2011, 2019; Gazley et al.,
78 2014; Gibbs & Griffin, 2013; Hayter & Parker, 2018; Kahn & Ginther, 2017).

79 Fewer research studies have investigated factors related to the ultimate choice of career (as
80 opposed to interest in or intention to pursue a career), but since career interest likely plays a
81 role in that choice, similar factors to those mentioned above are likely to play roles. Interviews
82 with neuroscience and psychology PhD holders underscore the role of values, passion, and life
83 considerations (Madan, 2022, 2024a). Additional pressures such as changes in family
84 obligations, low wages, availability of jobs, and even external biases during the job search may
85 also influence the ultimate sector in which someone is employed (Quadlin 2018; Way et al.
86 2016; Rivera 2017; Bloch et al. 2015).

87 In addition, it is possible that whatever factors affect ultimate career choice might affect
88 members of different demographic groups (e.g., women and/or UR minority groups) in different
89 ways, resulting in the unequal representation of certain groups in STEM careers reported by the
90 National Center for Science and Engineering Statistics NCSES) (2021a). This unequal
91 representation holds true in academic research specifically—and equal representation
92 decreases at every progressive step along the academic track. Although UR racial/ethnic
93 groups comprise 38% of the US population, they make up only 16% of the PhD recipient pool
94 (National Center for Science and Engineering Statistics (NCSES), 2021b), 10% of current
95 assistant professors, and 7% of tenured faculty at U.S. medical schools (Association of
96 American Medical Colleges, 2023). Demographic differences are also apparent in career
97 sectors across STEM, such as government and industry (Kahn & Ginther, 2017; Mathur et al.,
98 2018). Data from the National Science Foundation show several differences in employment
99 outcomes by demographic variables. In academia, women biology PhD holders are more likely
100 than men to be employed at educational institutions other than 4-year institutions (such as
101 community colleges or two-year colleges) and private non-profits (National Center for Science
102 and Engineering Statistics (NCSES), 2021a). Black and Hispanic biology PhD holders are more
103 likely than non-Hispanic white and Asian biology PhD holders to be employed in government
104 and educational institutions other than 4-year institutions (National Center for Science and
105 Engineering Statistics (NCSES), 2021).

106 We previously reported the results of a survey of 1,479 recent neuroscience PhD graduates
107 who had applied for or been appointed to NINDS grants (Ullrich et al., 2021). The survey
108 investigated how career interest changed over time, and whether differences in career interests
109 are associated with social identity, experiences in graduate school and postdoctoral training,
110 and personal characteristics. We found evidence that individual preferences about careers in
111 general, and academic careers specifically, predict current career interest. Despite field-specific
112 pressures (such as disproportionate and rapid expansion of the number of neuroscience PhDs
113 awarded (US National Science Foundation, 2016)), our findings recapitulated trends found in the
114 broader STEM workforce (Gibbs et al. 2015; Gibbs et al. 2014; Sinche 2016; Layton et al. 2016;
115 Lambert et al. 2020), these findings were moderated by social identity (a combination of gender

116 and membership in an UR minority group) and experiences in graduate school and postdoctoral
117 training.

118 A subset of respondents to our previous survey had completed their training and entered the
119 workforce. This gave us a unique opportunity to look beyond *interest* in a given career to ask
120 questions about the career that respondents ultimately ended up in. In this study we
121 investigated which factors, including career interest, were associated with participants' actual
122 career choices, namely the job sector of their current position. We consider social identity,
123 career interest, experiences in graduate school and postdoctoral training, personal
124 characteristics, and measures of research experience and productivity and examine their
125 relation to career choice. It is important to note that the relations that we report are associative,
126 since this is an exploratory retrospective study and all variables were measured at the same
127 time.

128

129 **MATERIALS AND METHODS**

130 **Sample**

131 The study population was composed of: 1) current graduate students or recent doctoral
132 recipients (calendar year 2008 or later), 2) who were US citizens or permanent residents, and 3)
133 had applied for individual NINDS funding or had been appointed to institutional NINDS training
134 (T32) or research education grants (R25). By virtue of conducting research within the NINDS
135 mission, all participants were considered to be neuroscientists. Participants were identified
136 within the National Institutes of Health (NIH) database and invited by email to complete the
137 survey during summer 2017. The survey received 2,675 responses, representing approximately
138 36% of identified individuals and 45% of opened emails. After data cleaning there were 2,242
139 complete, eligible, and unique response. Additional information on recruitment and data
140 collection is described in (Ullrich et al., 2021). As determined by the NIH Office of Human
141 Subjects Research, federal regulations for the protection of human subjects did not apply to this
142 activity.

143 **Definitions and Sample Refinement**

144 Several criteria were applied to the 2,242 responses to refine the sample for analysis. Since
145 social identity, namely gender and race/ethnicity, were of primary interest for this article,
146 responses that did not include that information were excluded, leaving 2,065 responses.
147 Second, only participants who answered that their current position was "Professional in the field"
148 were included, leaving 866 participants. This restriction meant that participants had completed
149 their training and had chosen at least an initial career (i.e., they were not current graduate
150 students or postdoctoral fellows). Finally, only those in science or science-related careers were
151 retained (i.e., not unemployed or working outside of science), which led to a final total of 781
152 participants.

153 Participants included all who answered either "male" or "female" and may include transgender
154 respondents who identify as either a man or woman. Only two participants indicated "other" and

155 wrote in a response for gender; they were not included in the analysis due to small numbers.
156 Respondents from white and/or Asian backgrounds are referred to as well-represented (WR),
157 while respondents from American Indian/Alaska Native, Black/African American,
158 Hispanic/Latino, and/or Native Hawaiian/Pacific Islander backgrounds are referred to as
159 underrepresented (UR), according to the NSF definition (National Science Foundation, 2015).
160 Moving forward, this is referred to as representation status. Disability status was collected, but
161 persons with a disability made up less than 3% of the final sample, so were not included as a
162 separate analysis group because of the small sample size.

163 **Survey**

164 The survey was a 57-question instrument administered at a single point in time (Ullrich et al.,
165 2021; Appendix 1)). The questions were iteratively developed by synthesizing from several
166 sources, conducting cognitive testing interviews, and refining language where necessary (Ullrich
167 et al., 2021). The survey asked about respondents' current position; demographics; career
168 interest; experiences in graduate school and postdoctoral training; personal characteristics; and
169 objective measures of research experience and productivity.

170 Respondents were asked to categorize their current position into one of the following career
171 groups: Academic position, research focus (includes physician-scientist); academic position,
172 teaching focus; non-academic research (e.g., research in industry, biotech, or government
173 settings); science-related non-research (e.g., science outreach, communication, policy,
174 advocacy, or administration); and other, non-science-related careers (Gibbs et al., 2014;
175 National Institutes of Health, 2012). Non-science-related careers had fewer than 60 cases and
176 were not included in the analyses for this paper since they did not represent a specific career
177 sector and represented a wide variety of professions. Respondents were also asked about their
178 social identity, specifically gender and race/ethnicity, and other demographic information.

179 Respondents were asked to rate their interest in pursuing each of the above career pathways at
180 three time points: the start of their PhD program, the end of their PhD program, and currently.
181 Interest was measured on a 4-point Likert-type scale where 1 = no interest, 2 = low interest,
182 3 = moderate interest, and 4 = strong interest.

183 Experiences in training included: various aspects of their relationship with their primary training
184 advisor during graduate and postdoctoral training (5-point scale from "very negative" to "very
185 positive"); sources and helpfulness of support and career advice during the graduate and
186 postdoctoral training (4 point scale from "no guidance provided" to "very helpful"); and feelings
187 of social and intellectual belonging to lab/research group and department/program during
188 graduate and postdoctoral training (5-point scale from "strongly disagree" to "strongly agree").

189 Personal characteristics included: confidence in one's potential as an independent researcher
190 (measured on a 5-point agreement scale where 1 was "strongly disagree" and 5 was "strongly
191 agree"); aspects of the career or work environment most important to the respondent (choose
192 up to top 5); and features of academia that increase or decrease desire to become a faculty
193 member (5-point scale from "greatly decrease" to "greatly increase").

194 Objective measures of research experience and productivity included: years of research prior to
195 PhD program, total years of research, years to complete PhD, total time in postdoctoral training,
196 years since PhD completion, support by NIH prior to the PhD program, first-author publication
197 rate (first-authored publications/total years performing research), time to PhD completion, and
198 undergraduate or doctoral degree from a top 50 research university (as measured by research
199 and development expenditures, National Science Board, 2016).

200 **Analysis**

201 This work was designed to investigate whether individual characteristics, experiences during
202 training, and attitudes and preferences around careers are associated with the type of current
203 position participants held. The outcome variable was nominal (type of current position) which
204 had the following categories: research-focused academic, teaching-focused academic, non-
205 academic research, and science-related non-research.

206 *General Notes*

207 All data analyses were conducted using version 4.0.5 of the R program (R Core Team, 2018).
208 Individual packages are cited in text when referenced. Prior to any analyses, all continuous
209 variables were visually checked for outliers by plotting and comparing to similar curves, and any
210 outliers were recoded to the largest/smallest value that fit the visual curve (cap method). Using
211 this method, four observations were capped. All interactions were evaluated in the context of
212 component main effects and all lower-level interactions and continuous variables were centered.

213 Definitions for small, medium and large effect sizes for this article were generally taken from
214 Cohen (1988): mean differences used d (small (s) ≥ 0.2 , medium (m) ≥ 0.5 , large (l) ≥ 0.8), and
215 correlation coefficients and individual regression coefficients used r ($s \geq 0.1$, $m \geq 0.3$, $l \geq 0.6$).
216 Finally, for odds ratios we used (rounded) Cohen's cutoffs ($s \geq 1.5$, $m \geq 2.5$, $l \geq 4.5$).
217 Significance was indicated by adjusted p values $< .05$.

218 *Data Reduction*

219 Data reduction was performed for several constructs to reduce multicollinearity, multiple
220 comparisons, and Type I error. We used factor analysis to reduce these constructs (e.g.,
221 relationship with advisor) into latent factors.

222 For each analysis the number of factors to extract was ascertained using BIC scores computed
223 through the VSS function from the psych package in R (Revelle, 2019). Then, the fa function
224 (also from the psych package) was used to compute maximum-likelihood solutions, with oblique
225 rotation performed using the "promax" option. Twenty-six questions were reduced to 9 factor
226 variables.

227 *Changes in Career Interest Ratings Over Time: Repeated Measures MANOVAs*

228 Changes over time in participants' reported interest in the four career types that might have
229 differed by their current position were investigated through repeated measures MANOVAs. Both
230 time ("Time:" T1, T2, T3) and interest in the different types of careers ("Type:" research-focused
231 academia, teaching-focused academia, non-academic research, and scientific non-research)

232 were within-subjects dependent variables. Between-subjects independent variables were
233 current position, gender, and UR status. First an omnibus repeated measures (RM) MANOVA
234 containing all dependent and independent variables was computed using RM from the
235 MANOVA.RM package (Friedrich, Konietzschke & Pauly, 2021). P values were computed using
236 1,000 iterations of RM's Wild Bootstrap option for ATS (ANOVA-Type Statistic), and then
237 adjusted using Benjamini and Hochberg's (1995) procedure (see below). Since the Time by
238 Type by Current Position interaction was significant, along with several lower-order interactions,
239 four follow-up Time by Type repeated measures MANOVAs were conducted within each level of
240 Current Position, again using RM. False Discovery Rate (FDR) was controlled using Benjamini
241 and Hochberg's (1995) procedure, which was applied to each analysis using the "BH" option on
242 the `mt.rawp2adjp` function of R's `Multtest` package (Gentleman et al., 2005).

243 *Gender and Representation Status Differences in Current Position and Explanatory Variables:*
244 *Chi-squared Test, Logistic Regression, Multinomial Logistic Regression, and ANOVA*

245 Gender and representation status differences in current position and the set of 56 explanatory
246 variables were investigated using analysis techniques that matched the nature of the dependent
247 variables (here current position and the explanatory variables): a contingency table and chi-
248 squared for current position, logistic regression for the dichotomous explanatory variables,
249 multinomial logistic regression for the multinomial explanatory variables, and ANOVA for
250 continuous explanatory variables.

251 Gender and representation status differences on current position, a multinomial categorical
252 variable, were investigated by computing Pearson's chi-squared test of goodness-of-fit on the
253 contingency table formed by crossing social identity (gender and representation status) with
254 current position (Table 2). Follow-up chi-squared statistics were computed for each sub-table
255 (within social identity type). For sub-tables with significant differences, standardized cell
256 residuals (Z-scores) were computed for each cell.

257 Gender and representation status differences on explanatory variables were investigated
258 through three different procedures, depending on the nature of the explanatory variable. For all
259 three sets of analyses, each analysis used the explanatory variables as dependent variables,
260 and Gender, Representation Status, and their interaction as the independent variables. False
261 Discovery Rate (FDR) was controlled using the procedure from Benjamini & Hochberg (1995),
262 which was applied to each analysis using the "BH" option on the `mt.rawp2adjp` function of R's
263 `Multtest` package (Pollard et al., 2005)

264 Gender and representation status differences on the 18 dichotomous explanatory variables
265 were investigated through logistic regressions computed using `glm` from the base package in R
266 with `family = "binomial."` Gender and Representation Status differences on the three multinomial
267 explanatory variables were investigated through multinomial logistic regressions computed
268 using `multinom` from the `nnet` package in R (Venables & Ripley, 2002). Statistics for individual
269 terms were computed by successively contrasting statistics from the full model to statistics from
270 three sub-models that each had a different term removed using the ANOVA test for model
271 comparison, so FDR adjustment was not possible. Finally, gender and representation status

272 differences on the 35 continuous explanatory variables were investigated through ANOVAs
273 computed using aov from the base package in R.

274 *Two-Step Logistic Regressions Investigating Factors Associated with Current Position*

275 Three two-step analyses were performed, one for each of the decisions presented in the results
276 section: 1) academia vs. non-academia, 2) research-focused academia vs. teaching-focused
277 academia, and 3) non-academic research vs. science-related non-research. These branching
278 dichotomies were chosen based on the qualitative analysis of free text responses, which
279 indicated that careers in academia were the “default path” for the participants (Ebrahimi et al.,
280 2022). Each of the three analyses followed the same procedures (outlined below)—only the
281 dependent variables changed between analyses.

282 Since we had 56 possible independent (explanatory) variables and 2 possible moderators
283 (gender and representation status) which might be associated with each of the three dependent
284 variables (decisions 1 through 3), it was imperative to reduce the set of independent variables
285 and moderation terms to only those which might be related to each of the dependent variables
286 in a multivariate context to control both Type I error and multicollinearity. We chose to utilize a
287 strategy first introduced by Efron et al. (2004) as the LARS-OLS Hybrid and proved
288 mathematically by Belloni & Chernozhukov (2013), in which a large set of possible independent
289 variables is reduced using penalized regression (lasso in our case) techniques, and the
290 resulting set of independent variables are analyzed with ordinary least squares (OLS) methods.

291 As an initial step in these analyses, we imputed values for any missing variables using the mice
292 package in R (van Buuren & Groothuis-Oudshoorn, 2011). Missing values were imputed for
293 some independent variables/predictors in order to have a full information dataset for the
294 glinternet penalized regression procedures. Dependent variables/outcomes were not imputed. A
295 post-hoc analysis of gender and UR status showed that the group of participants who were
296 missing data points (maximum n=203) differed by 4.5 or fewer percentage points in distribution
297 from those who were not missing data points for both gender and UR status.

298 The first step, lasso logistic regression, was conducted using the glinternet package in R (2021;
299 Michael Lim & Hastie, 2015). The glinternet.cv procedure allows the computation of group-lasso,
300 in which groups of variables can be linked together such that their coefficients are always
301 estimated together, an important requirement for testing interactions. It can require strong
302 hierarchy, such that interactions are always estimated within the context of their main effects.
303 Each of the 56 explanatory variables was crossed with gender, representation status, and the
304 gender by representation status interaction and considered as a main effect without interaction
305 such that the final group of variables entered into the glinternet.cv equation had 227 terms.

306 The gender by representation status interaction was computed separately and entered as if it
307 was a single variable instead of an interaction term since no group-lasso procedure had the
308 capability to handle 3-way interactions without including all possible interactions among
309 independent variables, a predictor pool that would have been too large for this study. This may
310 have led to some two-way interactions or Gender and Representation Status main effects not
311 being part of the 3-way interaction groups, producing inflated coefficients for some of the 3-way
312 interactions. However, the only major consequence of our workaround would be that these 3-

313 way interactions were non-significant in the second step OLS logistic regressions and would
314 have effectively reduced degrees of freedom, thus making the OLS logistic regressions more
315 conservative.

316 The `glinetnet.cv` package also performs cross-validation, in which successive random subsets
317 of the sample are analyzed leaving a specified portion of the sample (1/5th in our case) left out
318 for “out of box” testing of each model (for an overview, see James et al., 2013)

319 Given our interest in inference, we used a method for choosing the penalty term, λ , that
320 maximized coefficient size, within the generally accepted bounds of λ_{\min} and
321 λ_{1se} , by computing the mean coefficient size for the equation generated by each λ
322 between and including λ_{\min} and λ_{1se} . We then chose the λ that maximized
323 coefficient size as our penalty term (Hastie et al., 2009).

324 Once we had chosen λ s for each of the three lasso logistic regressions, we computed the
325 final equations using those λ values. These equations provided the final sets of variables
326 that would be used in the second-step OLS logistic regressions.

327 The three second-step OLS logistic regressions took all variables and interactions that had non-
328 zero coefficients in their respective first step lasso logistic regression as their independent
329 variables and the variable representing the decision of interest for that analysis as the
330 dependent variable. OLS logistic regressions were performed using the `glm` procedure with
331 `family = “binomial”` from base R. FDR was controlled in these analyses using the procedure
332 from Benjamini & Hochberg (1995) as outlined above.

333 *Contingency Table Analyses Investigating Path to Current Position*

334 The contingency table partitioned the sample into a matrix that had answers to how the
335 participants found their current positions in rows and current position type in columns. An
336 omnibus chi-squared statistic was computed for the table to assess any association between
337 the two variables using `chisq.test` in base R. We used the “`simulate.p.value`” option in `chisq.test`
338 to require 2,000 Monte Carlo draws to arrive at a robust p value because some cells may have
339 had low counts.

340 Because the omnibus chi-squared test was significant, we continued with follow-up analyses to
341 determine which rows had significantly different distributions from the overall distribution using
342 `chisq.test` to compare each row to the overall row sums. Again, the “`simulate.p.value`” option
343 was used to offset any bias from low cell counts. The p values for the 6 follow-up tests were
344 adjusted for FDR using the procedure from Benjamini & Hochberg (1995), which was applied
345 using the “BH” option in the `adjust.p` procedure in base R.

346 Finally, in rows that were found to be significantly different from the overall row distribution for
347 the table, individual cells were compared to all other cells from the same row to identify groups
348 of cells that were similar. We wanted to examine each method of finding a position (in rows) to
349 find out which of the current position types (in columns) used it most often and which used it
350 least often. Cell counts or row percentages would have been biased for this purpose by
351 differences in the frequencies of current position types. Therefore, we compared the column
352 percentage that was associated with each cell to the column percentages of the other cells in

353 that row using chi-squared tests of independent proportions (prop.test in base R). FDR was
 354 controlled for these follow-up cell comparisons by adjusting the p values for the 6 follow-up tests
 355 for each row using the procedure from Benjamini & Hochberg (1995), again applied using the
 356 “BH” option in the adjust.p procedure in base R.

357 RESULTS

358 Sample Demographics

359 Table 1 presents basic demographic information about the 781 PhD neuroscientists in the
 360 sample. All reported that they were “professionals in the workplace,” indicating that their training
 361 was complete. Participant information includes gender (54% women, n=422) and representation
 362 (WR/UR) status (16% UR, n=123). Current Position, the main outcome for the study, is also
 363 reported in Table 1. Slightly more than half, 51%, reported that they were in research-focused
 364 academic positions; 13% in teaching-focused academic positions; 17% in non-academic
 365 research positions; and 19% in science-related non-research positions. A fifth group of 52
 366 participants, professionals in the workplace who indicated they were currently employed in non-
 367 science positions, were dropped from the study sample before analyses. This group was both
 368 too small to analyze with gender and UR status interactions, and also would have been hard to
 369 interpret findings for given that they did not represent a specific career sector and included a
 370 wide variety of professions. Additionally, free text responses indicated that many respondents’
 371 career sectors overlapped with science-related, non-research careers (e.g., biotechnology, data
 372 science, health care).

373 In addition, 45% held a PhD in neuroscience, the rest were in biological or health-related fields.
 374 The median years since PhD for the sample was six, and 74% of respondents had been a
 375 postdoctoral fellow. Respondents from 193 PhD institutions in 46 states, the District of
 376 Columbia, and Puerto Rico were represented.

377 The sample is not a random sample but does have similar sample demographics as other
 378 studies (Gibbs et al., 2014). Due to the source for contact information (NIH’s database and
 379 internet searches) and the fact that respondents had to have either applied for NIH funding or
 380 been supported by NIH funding, there is likely an overrepresentation of people in academic
 381 positions.

Demographic Variable	Value	n (%)
Current Position	Research-focused academic	396 (51%)
	Teaching-focused academic	101 (13%)
	Non-academic research	134 (17%)
	Science-related, non-research	150 (19%)
Gender	Woman	422 (54%)
	Man	359 (46%)
Representation Status	Well-represented (WR)	658 (84%)
	Underrepresented (UR)	123 (16%)

Social Identity	WR man	298 (38%)
	WR woman	360 (46%)
	UR man	61 (8%)
	UR woman	62 (8%)
Do you have a disability?	No	758 (97%)
	Yes	23 (3%)
First person/generation to graduate from 4yr college?	No	602 (77%)
	Yes	179 (23%)
PhD Field (recoded)	Neuroscience	349 (45%)
	Biological sciences	281 (36%)
	Other sciences/engineering	76 (10%)
	Other social sciences	75 (10%)
Age range	20-24	19 (2%)
	25-29	270 (35%)
	30-34	377 (48%)
	35-39	77 (10%)
	40-44	21 (3%)
	45-50	11 (1%)
	51 or older	5 (1%)
	Prefer not to answer	1 (0%)
Median years since PhD		6
Undergraduate institution in NSB† top 50 research university?	No	661 (85%)
	Yes	120 (15%)
Master's degree in biomedical research discipline before PhD program?	No	658 (84%)
	Yes	123 (16%)
Doctoral institution in top 50 research university?	No	383 (49%)
	Yes	398 (51%)
Ever been a postdoctoral fellow?	No	203 (26%)
	Yes	578 (74%)
Career goal changed from research-based to outside of research?	No, still is research-based	509 (65%)
	No, never was research-based	47 (6%)
	Yes, changed away from research	225 (29%)
Primary way respondent found current position (recoded)	Directly contacted by employer/recruiter	32 (4%)
	Former advisor/supervisor	79 (10%)
	Job posting	292 (37%)
	Previous position at same organization	103 (13%)
	Professional networking (other than advisor)	217 (28%)
	Other	58 (7%)

382 **Table 1.** Study sample characteristics. Basic demographic information about the sample of 781 PhD
383 neuroscientists who responded to the survey and labeled themselves as currently “professionals in the
384 field.” Totals may not equal 100% due to rounding. †Top 50 research university is measured by research
385 and development expenditures (National Science Board, 2016).

386 **Approach**

387 After characterizing demographic information, we first investigated the relationship between
388 career interest and the ultimate choice of career. We looked for changes in how respondents
389 who ended up in each of the career sectors reported their career interest over time. We then
390 investigated whether women and UR respondents reported different experiences in graduate
391 school and postdoctoral training, personal characteristics, and objective measures of research
392 experience and productivity when compared to men and WR respondents, respectively. Next,
393 we investigated which of these factors were associated with participants' current positions.
394 Finally, we investigated whether participants' reports of how they found their current positions
395 differed by the type of position.

396 **Changes in Career Interest Over Time Related to Current Position**

397 First, we investigated whether participants' reported interest in the four career types at three
398 time points (start of PhD, end of PhD, and current) were related to their current positions. For
399 example, did participants who are now in research-focused academic positions have different
400 patterns of career interest over time than participants who are now in non-academic research
401 positions? To answer this question, we split participants by their current position and analyzed
402 the change over time in their report of interest levels in various career types (see Figure 1 and
403 Extended Data Figure 1-1 to 1-4).

404 The preliminary omnibus repeated measures MANOVA investigating within-subjects dependent
405 variables time and career interest rating by between-subjects independent variables current
406 position, gender, and representation status (see Extended Data Figure 1-1) found one
407 significant 3-way interaction: current position by time by career interest rating. Follow-up time by
408 career interest rating repeated measures MANOVAs, split by type of current position, found
409 significant time by career interest rating interactions for each type of current position (see
410 Extended Data Figure 1-2). Findings were followed-up by further repeated measures (time)
411 ANOVAs split by current position and career interest ratings (see Extended Data Figure 1-3).
412 These findings, along with means, are presented in Figure 1 and in Extended Data Figure 1-4.

413 For each of the four current positions, the mean retrospectively reported interest rating changed
414 over time for almost all career types, as demonstrated by the interest ratings of almost all types
415 of careers, split by participants' current positions, showing a significant within-subjects time
416 effect (see Figure 1 and Extended Data Figure 1-4).

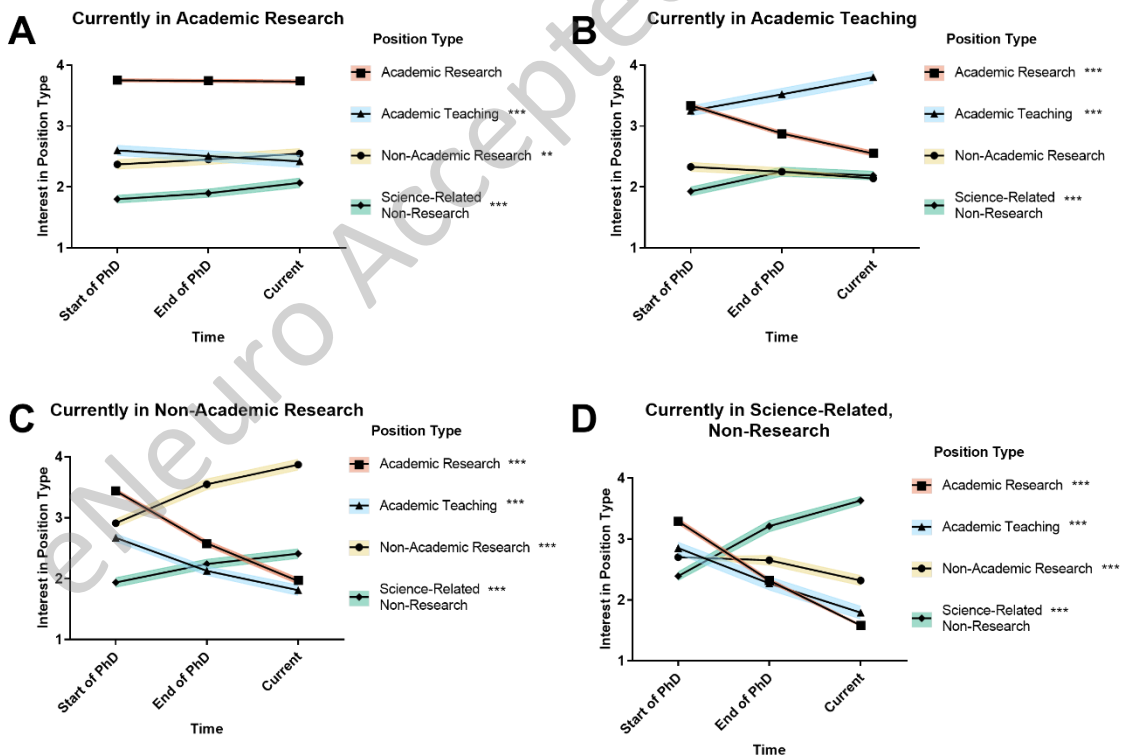
417 The first finding of note is that for those in research-focused academic positions (Figure 1A), the
418 career type with the highest mean interest rating did not change over time—it was always
419 research-focused academic positions. In addition, while their interest in teaching-focused
420 academic positions decreased over time, their interest in non-academic research and science-
421 related non-research increased slightly (but significantly) over time.

422 For participants in the three other types of positions (teaching-focused academic, non-academic
423 research, and scientific non-research) the patterns of interest were different from those of
424 research-focused academics (Figure 1B-D). For all three of the groups, the career type with the
425 highest level of interest at the start of PhD was research-focused academia. At the end of PhD,

426 participants report that their highest mean level of interest matched their current positions (e.g.,
 427 participants who were currently non-academic researchers report the highest mean interest in
 428 non-academic research at the end of their PhD), often at a higher mean level than their initial
 429 interest in research-focused academia at the start of PhD. At the time of the survey (“current
 430 interest”), the career type with the highest mean level of interest remained the same as the
 431 participants’ current positions, but with an additional increase over their ratings at the end of
 432 PhD. In addition, interest in teaching-focused academic positions decreased over time for
 433 everyone except those currently in teaching-focused academic positions. In contrast, interest in
 434 science-related non-research positions increased for those in all four types of positions.

435 These patterns demonstrate that, in general, although most participants reported that they were
 436 interested in research-focused academia at the start of their PhD training (T1), by the end of
 437 their PhD training (T2) those who would end up in different career types reported that their
 438 interests had shifted to their current career type. In addition, their current interest (T3) only
 439 reinforces this shift by demonstrating an increased level of interest in their current career type.

440 Science-related non-researchers showed the greatest changes in interest over time, with the
 441 greatest decrease in interest in research-focused academic positions and the greatest increase
 442 in interest in their current career type. Non-academic researchers showed the second greatest
 443 changes in interest over time.



444
 445 **Figure 1.** Career interest has solidified by end of PhD. Graphs show changes in career interests over
 446 time, split by current position. Mean responses of PhD neuroscientists in four different career paths who
 447 were asked to rate their level of interest in four different career paths at three time points: start of PhD,

448 end of PhD, and current, on a 4-point scale (where 1 represents “no interest” and 4 represents “strong
 449 interest”). Repeated measures MANOVA showed that mean retrospectively reported interest in all four
 450 career types changed over time for participants in all career types except academic research-focused
 451 respondents’ interest in academic research (A) and academic teaching-focused respondents’ interest in
 452 non-academic research (B) (Extended Data Figure 1-1 to Figure 1-4; standard error around the mean is
 453 indicated by colored shading; **p < 0.01, ***p < 0.001; for M, SD, and effect size detail see Extended
 454 Data Figure 1-4).

455 **Differences in Current Position by Gender and Representation Status**

456 As a prelude to analyses examining social identity and other factors that related to current
 457 position, we investigated whether there were any differences in participants’ current positions
 458 related to their social identity. Table 2 presents the results of a contingency table analysis
 459 crossing current position by social identity. The omnibus chi-squared test of independence was
 460 significant ($X^2(9)=70.1$, $p<0.001$), so follow-up goodness-of-fit tests (testing against the overall
 461 distribution of current positions) were performed for each social identity’s distribution of current
 462 positions. Three of the four follow-ups were significant, indicating that the current position
 463 distribution for those social identities were different from the overall distribution of current
 464 positions. Finally, adjusted standardized residuals were computed for each of the three
 465 significant follow-up distributions, allowing us to determine which cells were contributing the
 466 most to the significant chi-squared statistics. These residuals, and equivalent p-values based on
 467 Z-score cutoffs, are displayed in the cells of Table 2.

468 UR women were much more likely to be in science-related non-research positions, and less
 469 likely to be in research-focused academic positions than the group as a whole. WR women were
 470 more likely to be in science-related non-research positions and less likely to be in research-
 471 focused academic positions than the group as a whole. Conversely, WR men were much more
 472 likely to be in research-focused academic positions, and less likely to be in science-related non-
 473 research positions than the group as a whole.

474

Current Position	Social Identity				TOTAL
	UR Women***	WR Women**	UR Men	WR Men***	
Research-focused academic	22 (35%)*	157 (44%)*	30 (49%)	187 (63%***)	396 (51%)
Teaching-focused academic	9 (14%)*	56 (16%)	8 (13%)	28 (9%)	101 (13%)
Non-academic research	6 (10%)	54 (15%)	17 (28%)	57 (19%)	134 (17%)
Science-related, non-research	25 (40%***)	93 (26%**)	6 (10%)	26 (9%***)	150 (19%)
TOTAL	62 (100%)	360 (100%)	61 (100%)	298 (100%)	781 (100%)

475 **Table 2.** Current position by gender and representation status. Proportion of “professionals in the field”
476 respondents in each of the four “current positions” by gender and representation status. UR =
477 underrepresented, WR = well represented. Significance level indicators (*p < 0.05, **p < 0.01, ***p <
478 0.001) in column headings show subset chi-squared goodness-of-fit tests comparing the distribution of
479 current positions for that social identity and the overall distribution of current positions. Significance level
480 indicators in individual cells show Z-score tests for adjusted standardized residuals computed for that
481 social identity group alone.

482 **Differences in Explanatory Variables by Gender and Representation Status**

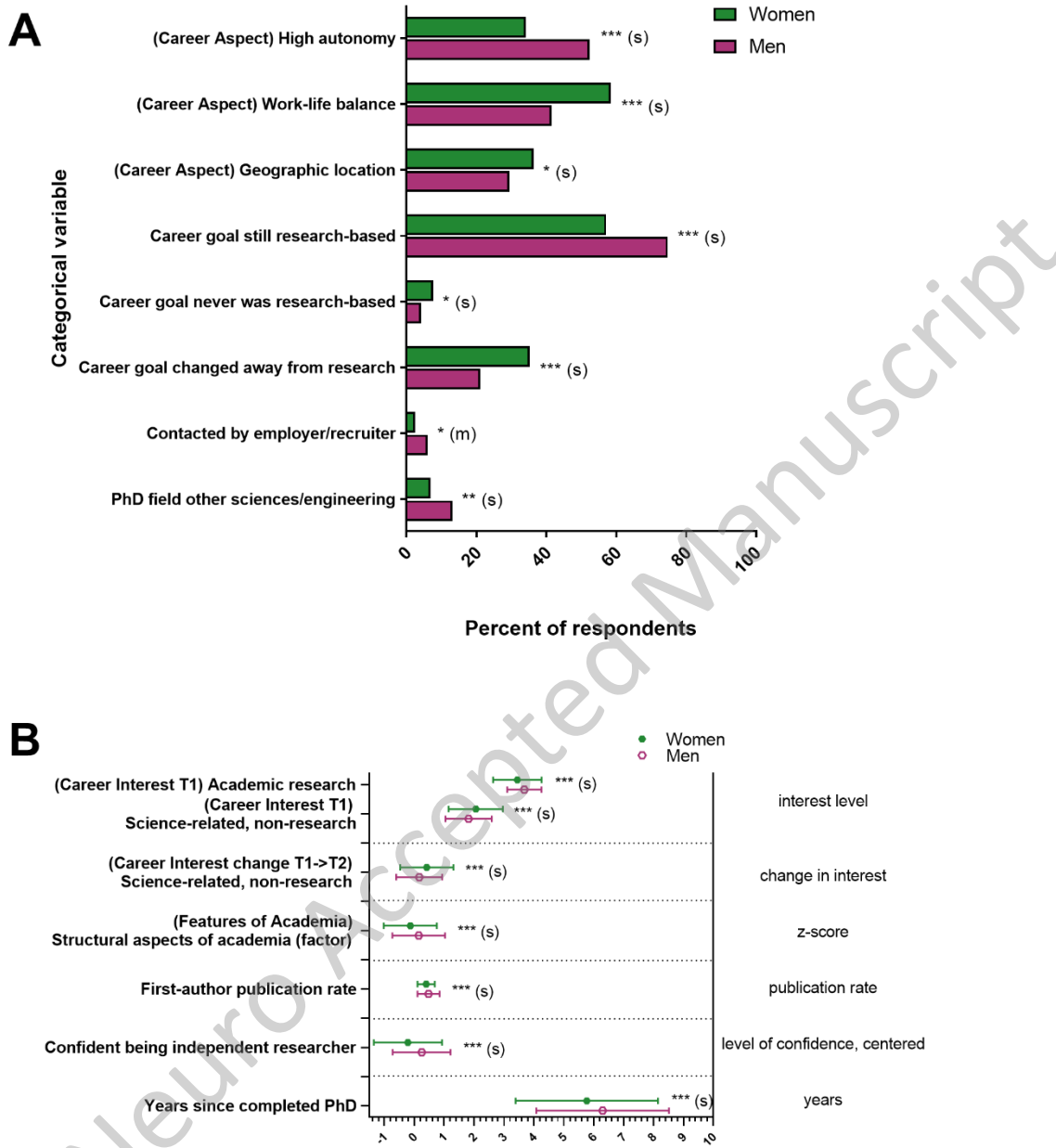
483 Next, we asked whether graduate school and postdoctoral training experiences, personal
484 characteristics, and objective measures differed by social identity in our sample. Significant
485 findings were followed-up by examining differences either in means or slopes for subsamples
486 defined by whichever was significant of gender, representation status, or their interaction
487 (Figure 2 and Extended Data Figure 2-1 to Figure 2-3).

488 *Gender*

489 We found significant differences in training experiences, personal characteristics, and objective
490 metrics between men and women (significant results in Figure 2, all results in Extended Data
491 Figure 2-1 to Figure 2-3; all results in Figure 2 were significantly different and had at least a
492 small effect size).

493

494



495

496 **Figure 2.** Gender differences among responses to variables capturing experiences, personal
 497 characteristics, and objective measures. Significance levels from F statistics (ANOVA, reported in
 498 Extended Data Figure 2-1 to Figure 2-3) comparing the means for women and men for each variable
 499 were all significant at $p < 0.05$, at least. A) Categorical variables. Responses on the X-axis were the
 500 percent of respondents in each group who indicated either that the response was important to them or
 501 agreed with the response. B) Interval variables. Responses on the X-axis are indicated to the right of the
 502 graph: interest levels in a given career (1 to 4, 4 being very interested); T2 interest minus T1 interest for
 503 change in interest; z-score for “structural aspects of academia” factor scores; total publications/years of
 504 research for publication rate; level of confidence (centered -3.05 to 0.95, 0.95 being most confident) for
 505 confidence in being an independent researcher; and years since completed PhD. Effect sizes are labeled

506 when they reach at least “small” size. (s) = small effect size, (m) = medium effect size, *p < 0.05, **p <
507 0.01, ***p < 0.001. Error bars indicate standard deviation.

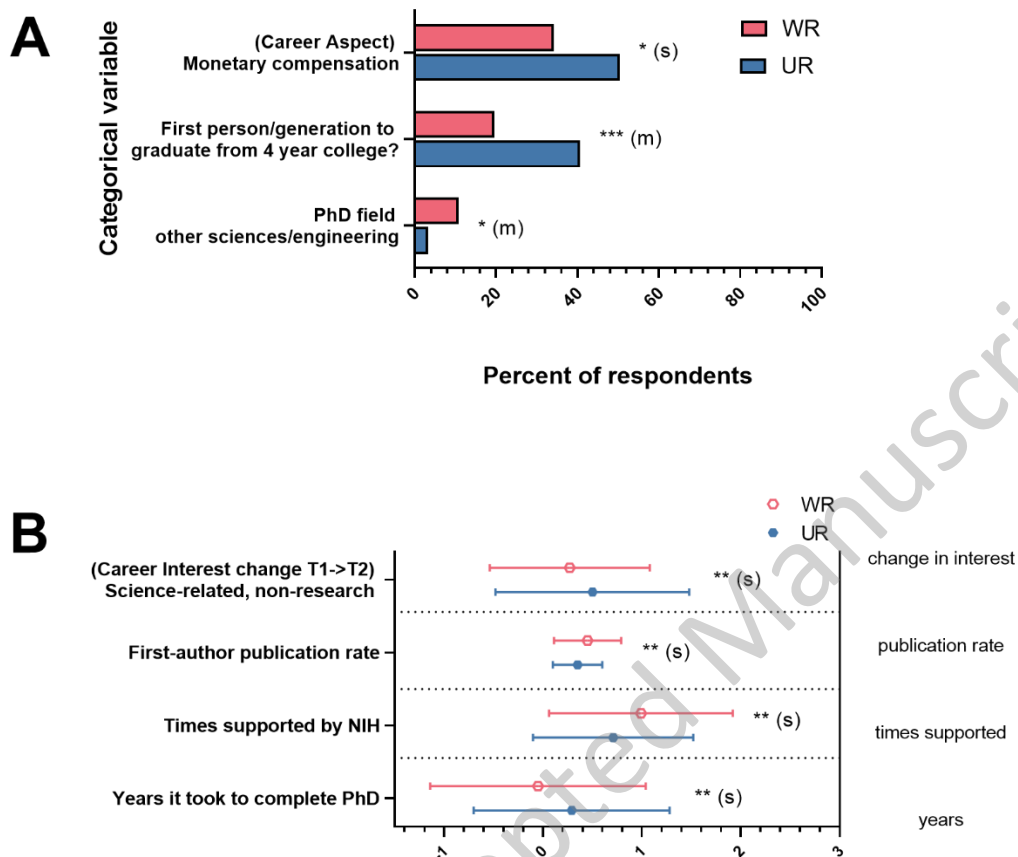
508 Women were less likely to have received their PhDs in the “other sciences/engineering”
509 category of fields than men were. Women in our sample also report they completed their PhD
510 more recently than men, and have lower publication rates than men. In addition, women’s
511 current ratings of their confidence in their potential to be independent researchers were lower
512 than men.

513 Women also had different ratings than men of the importance of various aspects of careers –
514 women rated “autonomy” less important, and “work/life balance” and “geographic location” more
515 important than men. For the factors assessing whether different features of academia increased
516 or decreased their interest in academia, women reported that the “structural aspects of
517 academia” factor decreased their interest in academia more than it decreased men’s interest.
518 Women were also approached directly for their current positions by employers or recruiters less
519 than men; this was the only result that had a medium effect size.

520 Women’s reports of their interest in different career types at the start of their graduate training
521 also differed from men’s recall of their interests. At T1, women were less interested in academic
522 positions with a research focus and more interested in science-related non-research positions
523 than men. In addition, women’s interest in science-related non-research positions increased
524 more over the course of their graduate training than men’s interest did. Finally, women were
525 more likely to respond that their career goals had changed away from research positions or had
526 never been research positions compared to men.

527 *Representation Status*

528 WR and UR respondents differed significantly on objective measures (significant results in
529 Figure 3, all results in Extended Data Figure 2-1 to 2-3; all results in Figure 3 were significantly
530 different and had at least a small effect size). We found that UR respondents were more likely to
531 have been supported by NIH NRSA awards fewer times before their current position than WR
532 respondents; UR respondents took longer to obtain their PhDs; and UR respondents reported
533 lower publication rates than WR respondents. Additionally, UR respondents were twice as likely
534 as WR respondents to have been the first person or in the first generation of their family to
535 graduate from a 4-year college or university and were less likely to have received their PhDs in
536 the “Other sciences/engineering” category of fields than WR respondents; both had a medium
537 effect size.



538
 539 **Figure 3.** Differences between WR and UR responses to variables capturing experiences, personal
 540 characteristics, and objective measures. Significance levels from F statistics (ANOVA, reported in
 541 Extended Data Figure 2-1 to 2-3) comparing the means for WR and UR responses for each variable were
 542 all significant at $p < 0.05$, at least. A) Categorical variables. Responses on the X-axis were the percent of
 543 respondents in each group who indicated either that the response was important to them or agreed with
 544 the response. B) Interval variables. Responses on the X-axis were T2 interest minus T1 interest for
 545 change in interest; total publications/years of research for publication rate; times supported by NIH; and
 546 years (centered) for years it took to complete PhD. Effect sizes are labeled when they reach at least
 547 “small” size. (s) = small effect size, * $p < 0.05$, ** $p < 0.01$, *** $p < 0.001$. Error bars indicate standard
 548 deviation.

549 We also found differences between UR and WR respondents in personal characteristics. UR
 550 respondents selected “monetary compensation” as an important aspect of career choice more
 551 often than WR respondents. Finally, UR respondent interest in science-related non-research
 552 positions increased more over the course of their graduate training than did WR respondent
 553 interest, even though the level of initial interest in these positions did not differ between UR and
 554 WR respondents ($t(161)=-1.28$, $p=n.s.$).

555 There were no significant interactions between gender and representation status for any of the
 556 explanatory variables (Extended Data Figure 2-1 to Figure 2-3).

557 **Associations with Current Position**

558 Our main question was: which factors were associated with the type of position that
559 respondents were in currently? The analyses that addressed this question used the same broad
560 array of explanatory variables as examined above: experiences in graduate and postdoctoral
561 training, personal characteristics, and objective measures. In these analyses, however, they
562 were used as independent variables along with gender and UR status, and all of the interactions
563 amongst them.

564 We analyzed our data according to the two levels of choices that mirror the decision-making
565 process that recent PhDs and postdocs use to decide what type of jobs to pursue (this strategy
566 of analyzing hierarchies of discrete choices has long been employed in economics through
567 decision tree analysis, e.g., see Magee (1964)). The first choice is whether to stay in academia
568 (Ebrahimi et al., 2022; Gaughan & Robin, 2004; Helbing et al., 1998; Madan, 2024b; Puljak &
569 Sharif, 2009). Then, for academics, the decision is between faculty positions that are research-
570 focused and those that are teaching-focused. For non-academics, the decision is between
571 research positions (i.e., research in industry or government labs) and those that are science-
572 based, but not research positions (i.e., in policy, non-profits or government).

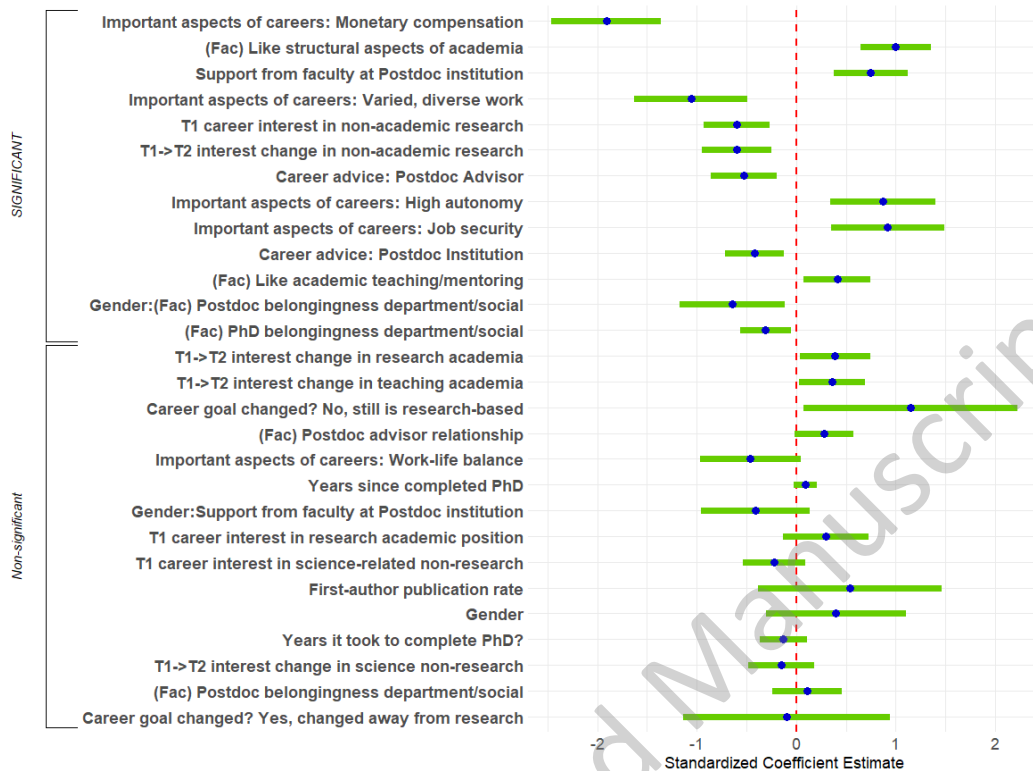
573 We chose this 2-level approach because we posit that predicting all four careers in one analysis
574 with the entire sample might wash out similar but different associations between the outcome
575 and the predictor variables that would be clearer when examined only for the sub-groups for
576 whom the decision mattered. For example, in the whole sample an interest in research might
577 predict membership in both the non-academic research group and the research-focused
578 academic group, which would cause any variance associated with group differences to drop out
579 of the analysis. By separating the sample into two analyses on two different sub-samples,
580 namely

- 581 1) Determining characteristics that differentiated research vs. teaching positions in only
582 those respondents who were in academic positions, and,
- 583 2) Determining characteristics that differentiated research vs. non-research positions in
584 only those respondents who were in non-academic positions,

585 we can capture the utility of an interest in research in differentiating the four types of positions.

586 *Factors Associated with Being in Academic vs. Non-Academic Positions*

587 First, we examined the associations between explanatory variables and whether respondents'
588 current positions were in academia or not. The details of the 2-step process we used in arriving
589 at a final logistic regression predicting academic vs. non-academic current positions are
590 described in the Analyses section. The first step, lasso logistic regression investigating factors
591 associated with being in academic vs. non-academic positions (Extended Data Figure 4-1),
592 provided the list of 28 explanatory/independent variables that were entered into the second step
593 OLS logistic regression. The second step logistic regression equation (Figure 4, Table 3) was
594 performed on data from all 781 participants. The equation had a significant log-likelihood test,
595 correctly predicting whether 89% of participants were in academia or were not in academia.
596 Thirteen predictors were significant and had sufficient effect size to report.



597
 598 **Figure 4.** Logistic regression predicting academic vs. not academic positions. Standardized regression
 599 coefficients and error bars for logistic regression predicting whether respondents were in academic or
 600 non-academic positions. The dependent variable was the binary indicator of whether respondents'
 601 positions were academic. Independent variables included career interest and change in career interest,
 602 experiences during PhD training and postdoctoral training, personal characteristics, objective measures,
 603 and interactions with gender and representation status. Factors are indicated by (f) and coded (not raw)
 604 values are indicated by (c). The entire equation was significant at $p < 0.001$ and accurately predicted 89%
 605 of respondents in the analysis.

Independent Variables	Unstd. Coeff.	Adj. Sig.	Odds Ratio	Effect Size	Inverse Odds Ratio
T1 career interest in research academic	0.80		2.22	(S)	
T1 career interest in non-academic research	0.30		1.35	-	
T1 career interest in science-related non-research	-0.60	**	0.55	(S)	1.82
(Fac) PhD belongingness department/social	-0.22		0.80	-	
T1->T2 interest change in research academia	-0.31	*	0.74	-	
T1->T2 interest change in teaching academia	0.39		1.47	-	
T1->T2 interest change in non-academic research	0.36		1.44	-	
T1->T2 interest change in science non-research	-0.60	**	0.55	(S)	1.82
(Fac) Postdoc advisor relationship	-0.15		0.86	-	
Postdoc Support, Faculty at primary institution	0.28		1.32	-	
Postdoc Career advice, Advisor	-0.53	**	0.59	(S)	1.69

Postdoc Career advice, Institution	-0.42	*	0.66	(S)	1.52
Years it took to complete PhD?	-0.13		0.88	-	
Years since completed PhD	0.09		1.09	-	
First-author publication rate	0.54		1.72	(S)	
Important aspects of careers: High autonomy	0.87	**	2.38	(S)	
Important aspects of careers: Work-life balance	-0.46		0.63	(S)	
Important aspects of careers: Job security	0.92	**	2.51	(M)	
Important aspects of careers: Monetary compensation	-1.91	***	0.15	(L)	6.67
Important aspects of careers: Varied, diverse work (Fac)	-1.06	**	0.35	(M)	2.86
Like structural aspects of academia (Fac)	1.00	***	2.72	(M)	
Like academic teaching/mentoring (Fac)	0.41	*	1.50	(S)	
Career goal changed? No, still is research-based	1.15		3.17	(M)	
Career goal changed? Yes, changed from research	-0.10		0.90	-	
Gender	0.40		1.50	(S)	
(Fac) Postdoc belongingness department/social	0.11		1.11	-	
PD Support, Faculty at primary institution	0.75	***	2.12	(S)	
Gender BY PD belongingness department/social (f)	-0.64	*	0.53	(S)	1.89
Gender BY PD Support, Faculty at primary institution	-0.41		0.66	(S)	

606 **Table 3.** Logistic regression predicting career in academia vs. not academia. Results of logistic
607 regression predicting whether respondents were in academic or non-academic positions. Full equation
608 statistics: $n = 781$, accuracy = 89%, likelihood ratio test $\chi^2 = 566.29$, $p = 0.0000$. (Fac) = variable is a result
609 of factor analysis; Unstd. Coeff. = Unstandardized coefficient; Adj. sig. = FDR-adjusted significance.
610 Effect sizes are labeled when they reach at least “small” size. (S) = small effect size, (M) = medium effect
611 size, (L) = large effect size. * $p < 0.05$; ** $p < 0.01$; *** $p < 0.001$.

612 Several personal preferences were associated with whether participants were in academia. On
613 the one hand, wanting job security and high autonomy were positively associated with being in
614 academia. On the other hand, feeling that monetary compensation was an important aspect of
615 one’s career was strongly positively associated with not being in academia (large effect size), as
616 was wanting varied/diverse work (medium effect size). Participants’ feelings about particular
617 features of academia were also associated with being in academia, such as feeling positive
618 about the structural aspects of academia (job market, promotion and tenure) and feeling positive
619 about teaching/mentoring.

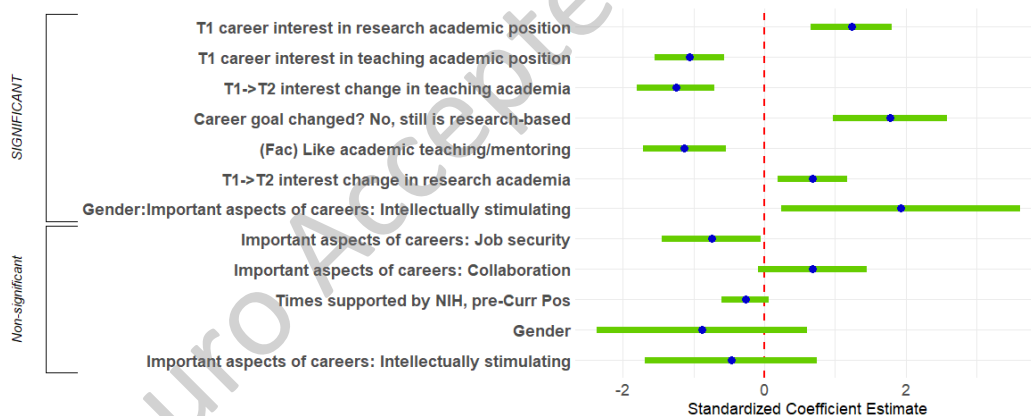
620 Participants’ experiences as postdocs were also associated with being in academia, albeit in
621 sometimes unintuitive ways. First, feeling that faculty support at their primary institutions was
622 helpful was positively associated with being in academia. Rating career advice from advisors or
623 institutions as helpful, however, was positively associated with not being in academia. Finally,
624 feeling like one belonged to the intellectual/social community of their postdoc departments
625 affected women and men differently (an interaction). For women, feelings of departmental
626 belongingness were significantly positively associated with being in academia (Intellectual:
627 $\chi^2(4) = 23.87$, $p < 0.0001$ and Social: $\chi^2(4) = 13.12$, $p < 0.0107$). For men, feelings of belongingness
628 were not related to being in academia.

629 Perhaps unsurprisingly, participants' interest in non-academic research positions was
 630 associated with being in non-academic positions. High interest in non-academic research at the
 631 start of graduate training and increases in interest in non-academic research during graduate
 632 training were also both associated with being in non-academic positions.

633 Other single variables were not reported because they were either significant but their effect
 634 sizes did not meet the threshold for reporting or had reportable effect sizes but were non-
 635 significant. No interactions with representation status remained significant in this analysis.

636 *Factors Associated with Being in Research-focused vs. Teaching-focused Academic Positions*

637 Next, we examined the associations between explanatory variables and respondents' type of
 638 academic position: research- or teaching-focused. The first step lasso logistic regression
 639 investigated factors associated with being in a research-focused academic position vs. a
 640 teaching-focused academic positions. Extended Data Figure 5-1 provided the list of
 641 explanatory/independent variables that were entered into the second step OLS logistic
 642 regression. The second step logistic regression equation (Figure 5, Table 4) was performed on
 643 data from the 497 participants who were in academia. The equation had a significant log-
 644 likelihood test, predicting whether 90% of participants were in research-focused academic
 645 positions or teaching-focused academic positions. Seven predictors were significant and had
 646 sufficient effect size to report.



647
 648 **Figure 5.** Logistic regression predicting research-focused vs. teaching-focused academic positions.
 649 Standardized regression coefficients and error bars for logistic regression predicting whether respondents
 650 were in research-focused academic positions or teaching-focused academic positions. Dependent
 651 variable was binary indicator of whether respondents' positions were research-focused. Independent
 652 variables included career interest and change in career interest, personal characteristics, objective
 653 measures, NIH support, and interactions with gender. The entire equation was significant at $p < 0.001$ and
 654 accurately predicted 90% of respondents in the analysis. See Extended Data Figure 5-1 for the list of
 655 explanatory/independent variables.

Independent Variables	Unstd. Coeff.	Adj. Sig.	Odds Ratio	Effect Size	Inverse Odds Ratio
-----------------------	---------------	-----------	------------	-------------	--------------------

(Intercept)	-0.11		0.90	-	
T1 career interest in research academic	1.23	***	3.41	(M)	
T1 career interest in teaching academic	-1.06	***	0.35	(M)	2.86
T1->T2 interest change in research academia	0.68	*	1.97	(S)	
T1->T2 interest change in teaching academia	-1.25	***	0.29	(M)	3.45
Important aspects of careers: Collaboration	0.68		1.97	(S)	
Important aspects of careers: Job security	-0.75		0.47	(S)	
(Fac) Like academic teaching/mentoring	-1.13	***	0.32	(M)	3.13
Career goal changed? No, still is research-based	1.78	***	5.93	(L)	
Times supported by NIH, pre-Curr Pos	-0.27		0.76	-	
Gender	-0.88		0.41	(S)	
Aspects of careers: Intellectually stimulating	-0.47		0.62	(S)	
Gender: Aspects of careers: Intellectually stimulating	1.93	*	6.90	(L)	

656 **Table 4.** Logistic regression predicting research-focused vs. teaching-focused academic positions.
657 Results of logistic regression predicting whether respondents were in research-focused academic
658 positions or teaching-focused academic positions. Full equation statistics: $n = 497$, accuracy = 90%, AIC
659 = 274.75, likelihood ratio test $\chi^2 = 253.05$, $p = 0.0000$. (Fac) = variable is a result of factor analysis; Unstd.
660 Coeff. = Unstandardized coefficient; Adj. sig. = FDR-adjusted significance. Effect sizes are labeled when
661 they reach at least “small” size. (S) = small effect size, (M) = medium effect size, (L) = large effect size. *
662 $p < 0.05$; *** $p < 0.001$.

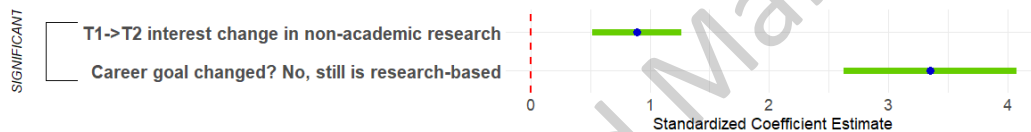
663 Most of the significant predictors were strongly associated with being in research-focused
664 academic positions and were either indicators of interest or personal preferences. Perhaps
665 unsurprisingly, interest in research-focused academic positions at the start of graduate training
666 was positively associated with being in research-focused academic positions, and interest in
667 teaching-focused academic positions at the start of graduate training was positively associated
668 with being in teaching-focused academic positions. In addition, increases in interest in research-
669 focused academic positions over the course of graduate training were positively associated with
670 being in research-focused academic positions, and increases in interest in teaching-focused
671 academic positions over the course of graduate training were positively associated with being in
672 teaching-focused academic positions.

673 In terms of personal preferences, choosing teaching/mentoring as a positive feature of
674 academia was positively associated with being in a teaching-focused position, with a medium
675 effect size. Similarly, indicating that one’s “career goal was research-based and had not
676 changed” was strongly positively associated with being in a research-focused position (large
677 effect size).

678 Finally, men who chose intellectually stimulating work as an important aspect of their careers
679 were significantly more likely than women to be in research-focused positions (89%) rather than
680 teaching-focused positions (11%) ($\chi^2(4) = 13.97$, $p < 0.0001$). For women, the association was not
681 significant (an interaction).

682 *Factors Associated with Being in Non-Academic Research vs. Science-Related Non-Research*

683 Finally, we examined the associations between explanatory variables and respondents' type of
 684 non-academic position: non-academic research or science-related non-research. The first step
 685 lasso logistic regression investigating factors associated with being in non-academic research
 686 positions vs. science-related non-research positions. Extended Data Figure 6-1 provides the list
 687 of explanatory/independent variables that were entered into the second step OLS logistic
 688 regression. The second step logistic regression equation (Table 5) was performed on data from
 689 the 284 participants who were not in academia. The equation had a significant log-likelihood
 690 test, predicting whether 84% of participants were in non-academic research positions or
 691 science-related non-research positions. Only two predictors were significant and had sufficient
 692 effect size to report. As might be expected, being in non-academic research was positively
 693 associated with both an increase in interest in non-academic research over the course of
 694 graduate training, and strongly associated with indicating that their career goal was research-
 695 based and had not changed.



696 **Figure 6.** Logistic regression predicting non-academic research vs. science-related, non-research
 697 positions. Standardized regression coefficients and error bars for logistic regression predicting whether
 698 respondents were in non-academic research positions or scientific non-research positions. Dependent
 699 variable was binary indicator of whether respondents' were in non-academic research positions.
 700 Independent variables included change in career interest and whether respondents' career goals had
 701 changed. The entire equation was significant at $p < 0.001$ and accurately predicted 84% of respondents in
 702 the analysis. See Extended Data Figure 6-1 for the list of explanatory/independent variables.
 703

Independent Variables	Unstd. Coeff.	Adj. Sig.	Odds Ratio	Effect Size	Inverse Odds Ratio
(Intercept)	-1.66	***	0.19	(L)	5.26
T1->T2 interest change in non-academic research	0.89	***	2.44	(S)	
Career goal changed? No, still is research-based	3.35	***	28.37	(L)	

704 **Table 5.** Logistic regression predicting non-academic research vs. science-related, non-research
 705 positions. Results of logistic regression predicting whether respondents were in non-academic research
 706 positions or science-related, non-research positions. Full equation statistics: $n = 284$, accuracy = 84%,
 707 AIC = 240.32, likelihood ratio test $\chi^2 = 158.48$, $p = 0.0000$. Unstd. Coeff. = Unstandardized coefficient;
 708 Adj. sig. = FDR-adjusted significance. Effect sizes are labeled when they reach at least "small" size. (S) =
 709 small effect size, (L) = large effect size. *** $p < 0.001$.

710 **Differences in How Participants Found Their Current Positions**

711 The final analysis investigated whether there were any differences in the primary way
712 participants found their current positions by type of current position. An omnibus chi-squared
713 test of independence on the contingency table was performed first and was significant (Table 6).
714 Follow-up analyses were performed comparing types of current position for each method of
715 finding current positions.

716 Participants who had found their current positions through an advisor or former advisor were
717 more likely to be in research-focused academic positions, though it was still a relatively less
718 common way to find an academic position. Cell-by-cell follow-up comparisons showed that the
719 percentage of time that this occurred (15%) was significantly larger than the percentage of time
720 for all three other types of current position, and that those three did not significantly differ from
721 each other. A similar pattern occurred for participants who had found their current positions
722 through a previous position at the same organization: participants in research-focused academic
723 positions reported this avenue to their current positions at a higher rate (21%) than participants
724 in all three other current positions, whose rates did not significantly differ from each other.

725 Another interesting finding concerned participants who had found their current positions through
726 job postings. Although this was by far the most popular route to current positions (37% overall),
727 it was significantly more prevalent for participants who were in teaching-focused academic
728 positions (63%) than the three other types of current positions, whose rates did not significantly
729 differ from each other.

730 Finally, those participants who had found their current positions through (non-advisor)
731 professional networking were more likely to be in non-academic research positions (42%) or
732 science-related non-research positions (38%; rates that did not significantly differ from each
733 other) than participants in the other two current positions, whose rates did not significantly differ
734 from each other. Research-focused academic positions were the least likely to have been found
735 in this manner (19%, significantly lower than all other current position types).

What was the primary way you found your current position?	Current Position								TOTAL (for row)		Sig. of Follow-up χ^2
	Research-focused Academic		Teaching-focused Academic		Non-academic Research		Science Non-research				
	n	%Col	n	%Col	n	%Col	n	%Col	n	%Col	
Contacted by employer/recruiter	13	3%	1	1%	10	8%	8	5%	32	4%	n.s.
Former advisor/supervisor	61 ¹	15%	2 ²	2%	9 ²	7%	7 ²	5%	79	10%	***
Job posting	130 ¹	33%	64 ²	63%	45 ¹	34%	53 ¹	35%	292	37%	***
Previous position at same organization	83 ¹	21%	5 ²	5%	6 ²	5%	9 ²	6%	103	13%	***
Professional networking (not advisor)	76 ¹	19%	28 ³	28%	56 ²	42%	57 ²	38%	217	28%	***
Other	33	8%	1	1%	8	6%	16	11%	58	7%	not performed
TOTAL (for column)	396	100%	101	100%	134	100%	150	100%	781	100%	***

Table 6. Contingency table analysis of current position by how participants found current position. Results of contingency table analysis relating respondents' current positions and how they found their current positions. Rows show the distribution of people in current positions who found their positions through the primary method listed. Full table statistics: Monte Carlo simulated chi-squared test of independence (2000 runs) = 123.01, simulated p value = 0.0005. The total (for row) column provides the overall distribution of ways participants found their current position. Superscripts show row groups that had similar (not-significantly different) rates. %Col = Column percentages; Sig. of Follow-up χ^2 = FDR-adjusted significance of χ^2 for that row. *** p < 0.001. Superscripts represent groups (by row) that are significantly different at an FDR-corrected p value of 0.05 or lower.

DISCUSSION

This work was designed to retrospectively investigate the factors that influence the career sector in which neuroscience PhDs are employed, including career interests, social identity, experiences in graduate school and postdoctoral training, and personal characteristics.

This study found that the most potent predictor of career type was an individual's feelings about monetary compensation. This suggests that financial considerations play a crucial role in career decision-making for neuroscientists. It was one of several differentiators of academic vs. non-academic careers that were individual based: interests, values, and experiences. These factors reflect the personal motivations and aspirations of individuals and highlight the importance of aligning one's career with their passions and values.

Our results also point to the important role that advisors and networks had on our respondents' career development, especially during the postdoctoral phase. Advisors not only provided valuable support, but also helped their advisees secure research academic positions. Even for advisees who left academia, many of whose interests shifted gradually away from academia, advisors gave career advice that they found helpful. This underscores the significance of mentorship and guidance in shaping the career trajectories of early-career scientists. Both primary advisors and informal mentors can play a vital role in helping their mentees navigate the academic landscape and make informed career choices in the face of pervasive "unwritten rules" and the "hidden curriculum" (De Lora et al., 2022; Pfund et al., 2016; Uddin & De Los Reyes, 2021). Although no interactions with representation status remained significant in this analysis, previous research shows that science identity and feelings of belongingness are also important for the persistence of scientists from UR groups (Fisher et al. 2019; Margherio et al. 2016; Estrada et al. 2011).

Shifting Career Interests

We found that, in general, although most participants reported that they were interested in research-focused academic positions at the start of their PhD training, by the end of their PhD training those who would end up in different career types reported that their interests had shifted to their current career type. Only those currently in academic research positions reported sustained interest in that field. These results are consistent with other research indicating academic research is viewed as the default path, even by students at the start of their PhD (Gaughan & Robin, 2004; Helbing et al., 1998; Puljak & Sharif, 2009).

The continual shift in interest away from academia for those who ended up in non-academic positions, however, indicates that respondents felt that their increased interest in non-academic careers was not an acute event but a result of experiences, personal preferences, and mentoring up through the current time. This finding underscores the importance of mentorship and guidance for PhD students, as well as the need for exposure to a variety of career options beyond academia. It also highlights that career development is a dynamic and evolving process, and individuals may discover new interests and opportunities as they progress through their training.

Differentiators of Current Position

Although many studies have investigated career interests among graduate students and postdoctoral fellows in STEM, few have information on the career sector in which respondents ultimately ended up working in. This study investigated which factors were associated with the type of position that respondents were in at the time of response.

Our approach was to organize our analyses as a series of binary questions that reflected the framing evident in qualitative analysis of free-text responses to this survey **and other research** (Ebrahimi et al., 2022; Madan, 2024b). We first considered, as many respondents may have, the broad choice of academia vs. non-academia, and asked how participants in these two sectors differed from each other. Our findings showed that participants in academic positions (both research and teaching) valued job security and autonomy and did not prioritize monetary compensation or diverse work, compared to those in non-academic positions. Those in academia were more positive about structural aspects of academia (job market, promotion, and tenure) and teaching/mentoring.

While many of these aspects seem inherent to an academic position, in fact they may not be, but more a consequence of tradition (Madan, 2022, 2024a). In addition, these aspects have disparate consequences depending on an individual's circumstance. In particular, not prioritizing monetary compensation may be a luxury that not all can afford. UR respondents selected "monetary compensation" as an important aspect of career choice more often than WR respondents and our UR respondents were twice as likely as WR respondents to have been the first person or in the first generation of their family to graduate from a 4-year college or university. Levels of student loan debt and other circumstances (such as providing financial support to extended family) vary by social identity, with UR students carrying higher levels of debt (Niu, 2016; Webber & Burns, 2022; Zeiser et al., 2013). Programs such as the NIH Loan Repayment Program attempt to retain scientists in research careers through debt reduction (National Institutes of Health, n.d.).

Valuing autonomy within academia may also have disparate impacts. As a concept, autonomy is linked to an American cultural ideal in which independent, hardworking entrepreneurship leads to wealth, status, and power. Women, lower-class men, and members of UR groups face penalties when they don't appear to fulfill this model (Blair-Loy & Cech, 2022; Blair-Loy, 2013). If academic institutions wish to retain a more diverse faculty, they may wish to rethink incentive structures to encourage and recognize team science and collaboration (Cline et al., 2020).

An unspoken underlying issue for the next several findings is that, traditionally, funders, academic institutions, and faculty often consider student and postdoctoral "success" to equate to remaining in academia (Sauermaun & Roach, 2012). While this attitude has been changing, institutions within the STEM ecosystem should continue to promote the broad array of careers for students and postdocs, and tailor training and experiences to the career path that each individual prefers (Cynthia N Fuhrmann, 2016; Lenzi et al., 2020). Our findings suggest that personal history, interests, and values are all factors that contribute to an individual's career interests and outcome.

Faculty involvement in our academic respondents' histories was a complicated picture. Faculty support during their postdoctoral training was strongly associated with remaining in academia. Respondents' ratings of helpfulness of postdoctoral advisor career advice, however, were negatively associated with remaining in academia. It is possible that career advice as a postdoctoral fellow was more important for those who were thinking about leaving academia than those who wanted to pursue academic careers. Since postdocs as a group will generally contain both those who wish to remain in academia and those who wish to pursue other careers, academic institutions should consider fostering both faculty support of postdocs and career advising to address both groups.

Social identity was also associated with differences in respondents' histories. For women, but not men, feelings of departmental belongingness during postdoctoral training were significantly positively associated with remaining in academia. Sense of belonging has been shown to be related to persistence in science, especially for underrepresented groups (Good et al., 2012; Luft et al., 2004; Yen et al., 2017). The postdoctoral experience can be especially isolating, but institutions can combat this by establishing or supporting Offices of Postdoctoral Affairs and postdoctoral associations (Åkerlind, 2005; Fork et al., 2020; Graham et al., 2018; Nowell et al., 2018).

Our second question was, if respondents remained in academia, what factors differentiated those who were in primarily research-based positions from those who were in primarily teaching-based positions? The answers were clear and perhaps unsurprising: the strongest differentiating factors were early interest (at the start of graduate school) in each type of position, becoming more interested in each type of position over the course of graduate school, and initial and sustained interest in research, which was associated with being in a research-focused position.

A more surprising finding was that choosing teaching/mentoring as a positive feature of academia was negatively associated with being in a research-focused academic position. This might not have been expected to differentiate as strongly, considering that teaching and mentorship are often considered to be a key aspect of all academic faculty positions. This aspect of the job, however, may not be as important to those who are drawn to research-focused positions. Given the interdependency between quality training and research accomplishment, these data may highlight the critical need for focused and specific mentor training built into all environments to ensure teaching and mentorship remains valued.

In addition, men, but not women, who chose "intellectually stimulating work" as an important aspect of their careers were significantly more likely to be in research-focused positions. This may indicate that women have a broader definition of what they consider "intellectually stimulating" work than men.

Our final question was, if respondents were not in academic faculty positions, what factors differentiated those who were in non-academic research positions from those who were in non-research scientific positions? The answers to this question were straightforward—a strong and/or enduring interest in research. Being in non-academic research was positively associated

with both an increase in interest in non-academic research over the course of graduate training and strongly associated with indicating that their career goal was research-based and had not changed. No other factors differentiated these two professions; perhaps because the comparison between them was not reflective of actual choices that people might have made. Although the decision to stay in academia may be an overarching question for students and postdoctoral fellows, what to do if one leaves academic may not be as clear cut a choice. Choosing a non-academic career may depend on different variables than those that we measured, and it may depend on many variables, not just a few.

Interestingly, the analyses discussed above included only a few interactions with gender, and no interactions with representation status. However, our results were undoubtedly limited by imbalanced group sizes, especially for analyses involving gender by UR status interactions. Since power is strongly affected by the size of the smallest subgroups (61 UR men and 62 UR women) in an analysis, these analyses may not have yielded findings because they were under powered.

Another possibility, however, is that although there are gender and UR differences in the proportion of respondents in the different career types, the factors that led to these differences were less about how the same factors affected social identity groups differently (interactions in prediction), but that different social identity groups had different interests, values, and experiences that led to different careers. Additionally, the conditions of a given career may “select for” people who are able to succeed in that career (e.g., sectors that require unpaid internships select for those who can afford to go without pay) (Hemprich-Bennett et al., 2021; Kent, 2019). This form of “survivorship bias” may limit the differences between people from underrepresented and well represented groups within the same career type.

Interestingly, whether participants had had any NIH support before their current position, which was included as a variable in the first round of all analyses, was not a significant predictor of any of the current position outcomes. In addition, because the survey was anonymous and we only collected information on prior NIH support (not unfunded applications), we could not investigate whether there was a correlation between applicants' success in their NIH applications and career choices.

How Participants Found Their Current Positions

There were clear differences in how respondents in different types of positions found their jobs. On the one hand, those in research-focused academic positions were the most likely to have found their current positions through an advisor or former advisor or found their current positions through a previous position at the same organization. Indirect (advisors, networking) or direct (previous positions) familiarity seems to have been an important factor in hiring decisions for these positions (see similar findings among NINDS Early Stage Investigator R01 applicants in Hsu et al. (2021)). Similarly, professional networking was the predominant method for those in non-academic research positions or science/non-research positions. On the other hand, job postings, perhaps considered the default way to find a job, was the much more prevalent

method for participants who were in teaching-focused academic positions—almost double the rates of the other three types of careers.

These findings underscore the role of networking and personal relationships in securing employment in STEM. Reliance on these informal and formal relationships are likely to disadvantage women and underrepresented scientists. Research has shown that women have less access to sponsorship, support, and mentoring opportunities (Moss-Racusin et al., 2012; Nolan et al., 2008; Paksi & Tardos, 2021; Patton et al., 2017) and are less likely to benefit from networking for career-enhancement (Forret & Dougherty, 2004; Gersick et al., 2000). In fact, we found that women were approached by employers or recruiters for their current positions less often than men were.

Members of underrepresented groups also have less access to social capital through differences in size and composition of networks and strength of ties within their network (Forret, 2006). For example, Pinheiro & Melkers (2011) found that UR scientists have a greater proportion of collaborative ties outside their home institutions, but this was related to a lack of support at the home institution and chilly work climate. In Ullrich et al. (2021), we also found that UR respondents reported more beneficial relationships with faculty outside their PhD institutions than WR respondents. Projects within the NIH Neuroscience Development for Advancing the Careers of a Diverse Research Workforce R25 program support mentoring and scientific networks at a national level to address some of these factors that can isolate UR scientists and hinder their career progress (National Institute of Neurological Disorders and Stroke, 2023).

Limitations

This study has the same limitations as discussed in Ullrich et al. (2021), which reported on respondents to the same survey: it is limited to citizens and permanent residents who have applied or been appointed to NINDS grants; it is not a random sample of respondents; it has a large number of explanatory variables; and it relies on retrospective reports. Due to the nature of the regression methods used, it also collapses rich, multifaceted social identities into large enough sample sizes to analyze, namely binary gender and binary groups of race/ethnicity (WR and UR respondents). In addition, despite collapsing respondents into a single UR group, it is possible our sample size was still too small to capture any but the largest differences by representation status.

Although our sample limitations restrain the breadth of the conclusions that we can draw, they are not outliers in the literature, since we have a similar sample demographic as other studies (Gibbs et al., 2014). As noted in the methods section, we have tried to reduce the impact of the large set of explanatory variables statistically by utilizing penalized regression techniques.

Relatedly, these findings are retrospective, and do not constitute independent data points. Unlike a prospective study, which would allow us to understand participants' views at the time, retrospective ratings reflect participants' current understanding of their interest in the past and better represent their personal narrative of their career trajectories.

A different type of limitation involves broader factors that are hard to quantify and account for. It is important to remember that although this survey is framed in terms of individual preferences

and experiences, the discourse of “personal choice” can obscure the systemic pressures that different groups face (Beddoes & Pawley, 2014). For example, for women doctorates in STEM, having children and being in a dual-earner marriage are strongly associated with lower rates of labor force participation and higher rates of part-time work, likely due to women taking on the burden of family and household responsibilities (Dever et al. 2008; Waaijer et al. 2016; Bloch et al. 2015; Frank 2019; Shauman 2017; Schiebinger and Gilmartin 2010).

Other factors, such as biases in hiring decisions, may also affect employment. Biases against high-performing women or assumptions around relationship or (future) parental status can introduce gender bias during hiring that may influence patterns of workforce distribution (Moss-Racusin et al., 2012; Quadlin, 2018; Rivera, 2017; Sheltzer & Smith, 2014; Way et al., 2016). Similarly, cognitive biases against UR groups have resulted in lower call-back rates during hiring (Bertrand & Mullainathan, 2003; Eaton et al., 2019; but see Lee & Savoy, 2015). These factors, although potentially strong influences on employment outcomes, are impossible to capture in studies of employees (rather than studies of employers) due to survivorship bias.

Importantly, this survey also does not reflect the effects of the COVID-19 pandemic, which are still reverberating throughout the scientific ecosystem. COVID-19 “lockdowns” in 2020 had immediate effects on scientific careers, particularly for those from marginalized identities, while the long-term effects of the pandemic on scientific careers and the scientific ecosystem remain to be seen (Beverstock & Pickersgill, 2022; Doyle et al., 2021; Gibson et al., 2020; Haas et al., 2020; Jamali et al., 2023; Malisch et al., 2020; National Academies of Sciences, Engineering, and Medicine, 2021; Sims et al., 2023). This study captures an important snapshot from the years preceding the pandemic that future studies can be benchmarked against to understand how the pandemic has affected scientists’ career decisions.

Conclusion

To ensure that all neuroscientists, and especially underrepresented or women neuroscientists, are not driven away from academic research, but instead feel free to follow their passions (whether in academia or not), institutions and advisors will need to play a key role in reframing academic culture to value teaching, mentoring, and inclusive environments and better preparing graduate students and postdoctoral fellows for the career outcomes that match their preferences (see Ullrich et al., 2021 for discussion of potential interventions in this space). To create a more inclusive and diverse academic environment, it's essential to address financial disparities, provide tailored support, foster mentorship relationships, and actively work to create inclusive academic cultures that embrace a variety of career paths for neuroscientists.

References

- Åkerlind, G. S. (2005). Postdoctoral researchers: roles, functions and career prospects. *Higher Education Research & Development*, 24(1), 21–40.
<https://doi.org/10.1080/0729436052000318550>
- Association of American Medical Colleges. (2023). *Faculty Roster: U.S. Medical School Faculty* (p. Table 15). AAMC. <https://www.aamc.org/data-reports/faculty-institutions/report/faculty-roster-us-medical-school-faculty>
- Beddoes, K., & Pawley, A. L. (2014). ‘Different people have different priorities’: work–family balance, gender, and the discourse of choice. *Studies in Higher Education*, 39(9), 1573–1585.
<https://doi.org/10.1080/03075079.2013.801432>
- Belloni, A., & Chernozhukov, V. (2013). Least squares after model selection in high-dimensional sparse models. *Bernoulli*, 19(2), 521–547. <https://doi.org/10.3150/11-BEJ410>
- Benjamini, Y., & Hochberg, Y. (1995). Controlling the false discovery rate: a practical and powerful approach to multiple testing. *Journal of the Royal Statistical Society: Series B (Methodological)*, 57(1), 289–300. <https://doi.org/10.1111/j.2517-6161.1995.tb02031.x>
- Bertrand, M., & Mullainathan, S. (2003). *Are Emily and Greg More Employable than Lakisha and Jamal? A Field Experiment on Labor Market Discrimination*. National Bureau of Economic Research. <https://doi.org/10.3386/w9873>
- Beverstock, J., & Pickersgill, M. (2022). Producing knowledge in a pandemic: Accounts from UK-based postdoctoral biomedical scientists of undertaking research during the COVID-19 pandemic. *Humanities and Social Sciences Communications*, 9(1), 142.
<https://doi.org/10.1057/s41599-022-01160-1>

- Blair-Loy, M., & Cech, E. A. (2022). *Misconceiving merit: Paradoxes of excellence and devotion in academic science and engineering*. The University of Chicago Press.
- Blair-Loy, M. (2013). The Male Model of the Career. In V. Smith (Ed.), & S. J. Williams (Trans.), *Sociology of Work: An Encyclopedia*. SAGE Publications, Inc.
- Cline, H., Coolen, L., de Vries, S., Hyman, S., Segal, R., & Steward, O. (2020). Recognizing team science contributions in academic hiring, promotion, and tenure. *The Journal of Neuroscience*, 40(35), 6662–6663. <https://doi.org/10.1523/JNEUROSCI.1139-20.2020>
- Cohen, J. (1988). *Statistical power analysis for the behavioral sciences* (2nd ed.). L. Erlbaum Associates. <https://doi.org/10.1016/C2013-0-10517-X>
- Curry, F., & DeBoer, J. (2020, June 22). A Systematized Literature Review of the Factors that Predict the Retention of Racially Minoritized Students in STEM Graduate Degree Programs. *2020 ASEE Virtual Annual Conference Content Access Proceedings*. 2020 ASEE Virtual Annual Conference Content Access. <https://doi.org/10.18260/1-2--34069>
- De Lora, J. A., Hinton, A., & Termini, C. M. (2022). Creating inclusive environments in cell biology by casual mentoring. *Trends in Cell Biology*, 32(9), 725–728. <https://doi.org/10.1016/j.tcb.2022.04.009>
- Doyle, J. M., Morone, N. E., Proulx, C. N., Althouse, A. D., Rubio, D. M., Thakar, M. S., Murrell, A. J., & White, G. E. (2021). The impact of the COVID-19 pandemic on underrepresented early-career PhD and physician scientists. *Journal of Clinical and Translational Science*, 5(1), e174. <https://doi.org/10.1017/cts.2021.851>
- Eaton, A. A., Saunders, J. F., Jacobson, R. K., & West, K. (2019). How Gender and Race Stereotypes Impact the Advancement of Scholars in STEM: Professors' Biased Evaluations of Physics and Biology Post-Doctoral Candidates. *Sex Roles*, 1–15. <https://doi.org/10.1007/s11199-019-01052-w>

- Ebrahimi, A., Ullrich, L. E., Ogawa, J. R., Matthews, M., & Jones-London, M. D. (2022). In Their Own Words: What Matters to Neuroscience Trainees in Choosing Their Careers? *Neuroscience Meeting Planner*, Program No. 024.07.
- Efron, B., Hastie, T., Johnstone, I., & Tibshirani, R. (2004). Least angle regression. *The Annals of Statistics*, 32(2), 407–499. <https://doi.org/10.1214/009053604000000067>
- Estrada, M., Woodcock, A., Hernandez, P. R., & Schultz, P. W. (2011). Toward a Model of Social Influence that Explains Minority Student Integration into the Scientific Community. *Journal of Educational Psychology*, 103(1), 206–222. <https://doi.org/10.1037/a0020743>
- Estrada, M., Zhi, Q., Nwankwo, E., & Gershon, R. (2019). The influence of social supports on graduate student persistence in biomedical fields. *CBE Life Sciences Education*, 18(3), ar39. <https://doi.org/10.1187/cbe.19-01-0029>
- Fork, M., Anderson, E., Castellanos, A., Fischhoff, I., Matsler, A., Nieman, C., Olesky, I., & Wong, M. (2020). Creating community: How we collectively built an adaptable postdoctoral program to develop skills and overcome isolation. *Authorea, Inc.* <https://doi.org/10.22541/au.160519333.36036478/v1>
- Forret, M. L., & Dougherty, T. W. (2004). Networking behaviors and career outcomes: differences for men and women? *Journal of Organizational Behavior*, 25(3), 419–437. <https://doi.org/10.1002/job.253>
- Forret, M. L. (2006). Impact of Social Networks on the Advancement of Women and Racial/Ethnic Minority Groups. In M. F. Karsten (Ed.), *Gender, Ethnicity and Race in the Workplace* (pp. 149–166). Greenwood/Praeger Publishers.
- Fuhrmann, C N, Halme, D. G., O’Sullivan, P. S., & Lindstaedt, B. (2011). Improving graduate education to support a branching career pipeline: recommendations based on a survey of

- doctoral students in the basic biomedical sciences. *CBE Life Sciences Education*, 10(3), 239–249. <https://doi.org/10.1187/cbe.11-02-0013>
- Fuhrmann, Cynthia N. (2016). Enhancing graduate and postdoctoral education to create a sustainable biomedical workforce. *Human Gene Therapy*, 27(11), 871–879. <https://doi.org/10.1089/hum.2016.154>
- Ganguli, I., Gaulé, P., & Čugalj, D. V. (2022). Chasing the academic dream: Biased beliefs and scientific labor markets. *Journal of Economic Behavior & Organization*, 202, 17–33. <https://doi.org/10.1016/j.jebo.2022.07.021>
- Gaughan, M., & Robin, S. (2004). National science training policy and early scientific careers in France and the United States. *Research Policy*, 33(4), 569–581. <https://doi.org/10.1016/j.respol.2004.01.005>
- Gazley, J. L., Remich, R., Naffziger-Hirsch, M. E., Keller, J., Campbell, P. B., & McGee, R. (2014). Beyond preparation: identity, cultural capital, and readiness for graduate school in the biomedical sciences. *Journal of Research in Science Teaching*, 51(8), 1021–1048. <https://doi.org/10.1002/tea.21164>
- Gentleman, R., Carey, V. J., Huber, W., Irizarry, R. A., & Dudoit, S. (Eds.). (2005). *Bioinformatics and Computational Biology Solutions Using R and Bioconductor*. Springer New York. <https://doi.org/10.1007/0-387-29362-0>
- Gersick, C. J. G., Dutton, J. E., & Bartunek, J. M. (2000). Learning from academia: the importance of relationships in professional life. *Australasian Medical Journal*, 43(6), 1026–1044. <https://doi.org/10.5465/1556333>
- Gibbs, K. D., & Griffin, K. A. (2013). What do I want to be with my PhD? The roles of personal values and structural dynamics in shaping the career interests of recent biomedical science

- PhD graduates. *CBE Life Sciences Education*, 12(4), 711–723.
<https://doi.org/10.1187/cbe.13-02-0021>
- Gibbs, K. D., McGready, J., Bennett, J. C., & Griffin, K. (2014). Biomedical science ph.d. career interest patterns by race/ethnicity and gender. *Plos One*, 9(12), e114736.
<https://doi.org/10.1371/journal.pone.0114736>
- Gibson, E. M., Bennett, F. C., Gillespie, S. M., Güler, A. D., Gutmann, D. H., Halpern, C. H., Kucenas, S. C., Kushida, C. A., Lemieux, M., Liddelow, S., Macauley, S. L., Li, Q., Quinn, M. A., Roberts, L. W., Saligrama, N., Taylor, K. R., Venkatesh, H. S., Yalçın, B., & Zuchero, J. B. (2020). How Support of Early Career Researchers Can Reset Science in the Post-COVID19 World. *Cell*, 181(7), 1445–1449. <https://doi.org/10.1016/j.cell.2020.05.045>
- Golde, C., & Dore, T. M. (2004). The Survey of Doctoral Education and Career Preparation: The Importance of Disciplinary Contexts. In D. H. Wulff & A. E. Austin (Eds.), *Paths to the Professoriate: Strategies for Enriching the Preparation of Future Faculty*. Jossey-Bass.
- Good, C., Rattan, A., & Dweck, C. S. (2012). Why do women opt out? Sense of belonging and women's representation in mathematics. *Journal of Personality and Social Psychology*, 102(4), 700–717. <https://doi.org/10.1037/a0026659>
- Graham, M. K., Park, B. H., & Wyhs, N. (2018). Personalized postdoctoral fellowship care. *Nature Biotechnology*, 36(9), 900–902. <https://doi.org/10.1038/nbt.4228>
- Haas, N., Gureghian, A., Jusino Díaz, C., & Williams, A. (2020). Through Their Own Eyes: The Implications of COVID-19 for PhD Students. *Journal of Experimental Political Science*, 1–21. <https://doi.org/10.1017/XPS.2020.34>
- Hastie, T., Tibshirani, R., & Friedman, J. (2009). *The Elements of Statistical Learning* (2nd ed., pp. 106–119). Springer New York. <https://doi.org/10.1007/978-0-387-84858-7>

- Hayter, C. S., & Parker, M. A. (2018). Factors that influence the transition of university postdocs to non-academic scientific careers: An exploratory study. *Research Policy*, 48(3), 556–570. <https://doi.org/10.1016/j.respol.2018.09.009>
- Helbing, C. C., Verhoef, M. J., & Wellington, C. L. (1998). Finding identity and voice: A national survey of Canadian postdoctoral fellows. *Research Evaluation*, 7(1), 53–60. <https://doi.org/10.1093/rev/7.1.53>
- Hemprich-Bennett, D., Rabaiotti, D., & Kennedy, E. (2021). Beware survivorship bias in advice on science careers. *Nature*. <https://doi.org/10.1038/d41586-021-02634-z>
- Hsu, N. S., Rezai-Zadeh, K. P., Tennekoon, M. S., & Korn, S. J. (2021). Myths and facts about getting an academic faculty position in neuroscience. *Science Advances*, 7(35). <https://doi.org/10.1126/sciadv.abj2604>
- Jamali, H. R., Nicholas, D., Sims, D., Watkinson, A., Herman, E., Boukacem-Zeghmouri, C., Rodríguez-Bravo, B., Świgoń, M., Abrizah, A., Xu, J., Tenopir, C., & Allard, S. (2023). The pandemic and changes in early career researchers' career prospects, research and publishing practices. *Plos One*, 18(2), e0281058. <https://doi.org/10.1371/journal.pone.0281058>
- James, G., Witten, D., Hastie, T., & Tibshirani, R. (2013). *An Introduction to Statistical Learning* (Vol. 103). Springer New York. <https://doi.org/10.1007/978-1-4614-7138-7>
- Kahn, S., & Ginther, D. (2017). *Women and STEM*. National Bureau of Economic Research. <https://doi.org/10.3386/w23525>
- Kent, D. (2019, December 12). Survivorship bias in science: is individual resilience the most important quality of a good scientist? — University Affairs. *Univeristy Affairs*. <https://universityaffairs.ca/opinion/the-black-hole/survivorship-bias-in-science-is-individual-resilience-the-most-important-quality-of-a-good-scientist/>

- Lee, Y.-G., & Savoy, J. (2015). *Faculty Hiring and Tenure by Sex and Race: New Evidence from a National Survey*. Annual Meeting of the American Educational Research Association.
- Lenzi, R. N., Korn, S. J., Wallace, M., Desmond, N. L., & Labosky, P. A. (2020). The NIH “BEST” programs: Institutional programs, the program evaluation, and early data. *The FASEB Journal*, 34(3), 3570–3582. <https://doi.org/10.1096/fj.201902064>
- Lim, M., & Hastie, T. (2021). *glinternet: Learning Interactions via Hierarchical Group-Lasso Regularization*. R package (1.0.12) [Computer software]. CRAN. <https://CRAN.R-project.org/package=glinternet>
- Lim, Michael, & Hastie, T. (2015). Learning interactions via hierarchical group-lasso regularization. *Journal of Computational and Graphical Statistics : A Joint Publication of American Statistical Association, Institute of Mathematical Statistics, Interface Foundation of North America*, 24(3), 627–654. <https://doi.org/10.1080/10618600.2014.938812>
- Luft, J. A., Kurdziel, J. P., Roehrig, G. H., & Turner, J. (2004). Growing a garden without water: Graduate teaching assistants in introductory science laboratories at a doctoral/research university. *Journal of Research in Science Teaching*, 41(3), 211–233. <https://doi.org/10.1002/tea.20004>
- Madan, C. R. (Ed.). (2022). *Academia and the World Beyond: Navigating Life after a PhD*. Springer International Publishing. <https://doi.org/10.1007/978-3-030-82606-2>
- Madan, C. R. (Ed.). (2024a). *Academia and the world beyond, volume 2: A PhD is not a commitment to academia*. Springer Nature Switzerland. <https://doi.org/10.1007/978-3-031-47980-9>
- Madan, C. R. (2024b). “What will you do after?”: Lessons from Academia and the World Beyond. *Quarterly Journal of Experimental Psychology*, 17470218241236144. <https://doi.org/10.1177/17470218241236144>

- Magee, J. F. (1964, July). Decision Trees for Decision-Making. *Harvard Business Review*.
- Malisch, J. L., Harris, B. N., Sherrer, S. M., Lewis, K. A., Shepherd, S. L., McCarthy, P. C., Spott, J. L., Karam, E. P., Moustaid-Moussa, N., Calarco, J. M., Ramalingam, L., Talley, A. E., Cañas-Carrell, J. E., Ardon-Dryer, K., Weiser, D. A., Bernal, X. E., & Deitloff, J. (2020). Opinion: In the wake of COVID-19, academia needs new solutions to ensure gender equity. *Proceedings of the National Academy of Sciences of the United States of America*, *117*(27), 15378–15381. <https://doi.org/10.1073/pnas.2010636117>
- Mathur, A., Cano, A., Kohl, M., Muthunayake, N. S., Vaidyanathan, P., Wood, M. E., & Ziyad, M. (2018). Visualization of gender, race, citizenship and academic performance in association with career outcomes of 15-year biomedical doctoral alumni at a public research university. *Plos One*, *13*(5), e0197473. <https://doi.org/10.1371/journal.pone.0197473>
- Moss-Racusin, C. A., Dovidio, J. F., Brescoll, V. L., Graham, M. J., & Handelsman, J. (2012). Science faculty's subtle gender biases favor male students. *Proceedings of the National Academy of Sciences of the United States of America*, *109*(41), 16474–16479. <https://doi.org/10.1073/pnas.1211286109>
- National Academies of Sciences, Engineering, and Medicine. (2021). *The Impact of COVID-19 on the Careers of Women in Academic Sciences, Engineering, and Medicine* (M. L. Dahlberg & E. Higginbotham, Eds.). National Academies Press (US). <https://doi.org/10.17226/26061>
- National Center for Science and Engineering Statistics (NCSES). (2021a). *Survey of Doctorate Recipients, 2019* (21st–320th ed.). NSF.
- National Center for Science and Engineering Statistics (NCSES). (2021b). *Doctorate Recipients from U.S. Universities: 2020* (NSF 22-300). National Science Foundation.
- National Institutes of Health. (n.d.). *Division of Loan Repayment Mission Statement*. Retrieved March 1, 2023, from <https://www.lrp.nih.gov/about>

National Institutes of Health. (2012). *Biomedical Research Workforce Working Group Report*. National Institutes of Health.

National Institute of Neurological Disorders and Stroke. (2023, July 11). *NIH Neuroscience Development for Advancing the Careers of a Diverse Research Workforce*.
<https://www.ninds.nih.gov/funding/training-career-development/diversity-awards/nih-neuroscience-development-advancing-careers-diverse-research-workforce>

National Science Board. (2016). *Science and Engineering Indicators 2016* (NSB-2016-1). National Science Foundation.

National Science Foundation. (2015). *Women, Minorities, and Persons with Disabilities in Science and Engineering: 2015* (Special Report NSF 15-311). National Science Foundation, National Center for Science and Engineering Statistics.

Niu, L. (2016). Disparities in american graduate students' tendency to borrow: race, family background, and major. *International Journal of Higher Education*, 5(4).
<https://doi.org/10.5430/ijhe.v5n4p194>

Nolan, S. A., Buckner, J. P., Marzabadi, C. H., & Kuck, V. J. (2008). Training and mentoring of chemists: A study of gender disparity. *Sex Roles*, 58(3–4), 235–250.
<https://doi.org/10.1007/s11199-007-9310-5>

Nowell, L., Ovie, G., Berenson, C., Kenny, N., & Hayden, K. A. (2018). Professional learning and development of postdoctoral scholars: A systematic review of the literature. *Education Research International*, 2018, 1–16. <https://doi.org/10.1155/2018/5950739>

Paksi, V., & Tardos, K. (2021). Networks in Science: Women's Research Collaborations and the Old Boys' Club. In K. Tardos, V. Paksi, & G. Fábri (Eds.), *Tudományos Karrierék a 21. Század Elején – Scientific Careers at the Beginning of the 21st Century*. Belvedere Meridionale.

- Patton, E. W., Griffith, K. A., Jones, R. D., Stewart, A., Ubel, P. A., & Jagsi, R. (2017). Differences in Mentor-Mentee Sponsorship in Male vs Female Recipients of National Institutes of Health Grants. *JAMA Internal Medicine*, *177*(4), 580–582. <https://doi.org/10.1001/jamainternmed.2016.9391>
- Pfund, C., Byars-Winston, A., Branchaw, J., Hurtado, S., & Eagan, K. (2016). Defining attributes and metrics of effective research mentoring relationships. *AIDS and Behavior*, *20 Suppl 2*(Suppl 2), 238–248. <https://doi.org/10.1007/s10461-016-1384-z>
- Pinheiro, D. L., & Melkers, J. E. (2011). The need to look elsewhere: The push and pull of underrepresented minority faculty professional networks. *2011 Atlanta Conference on Science and Innovation Policy*, 1–15. <https://doi.org/10.1109/ACSIP.2011.6064481>
- Pollard, K. S., Dudoit, S., & van der Laan, M. J. (2005). Multiple Testing Procedures: the multtest Package and Applications to Genomics. In R. Gentleman, V. J. Carey, W. Huber, R. A. Irizarry, & S. Dudoit (Eds.), *Bioinformatics and computational biology solutions using R and bioconductor* (pp. 249–271). Springer New York. https://doi.org/10.1007/0-387-29362-0_15
- Puljak, L., & Sharif, W. D. (2009). Postdocs' perceptions of work environment and career prospects at a US academic institution. *Research Evaluation*, *18*(5), 411–415. <https://doi.org/10.3152/095820209X483064>
- Quadlin, N. (2018). The mark of a woman's record: gender and academic performance in hiring. *American Sociological Review*, *83*(2), 000312241876229. <https://doi.org/10.1177/0003122418762291>
- Revelle, W. (2019). *psych Procedures for Psychological, Psychometric, and Personality Research* (R package version 1.9.12) [Computer software]. Northwestern University. <https://CRAN.R-project.org/package=psych>

- Rivera, L. A. (2017). When two bodies are (not) a problem: gender and relationship status discrimination in academic hiring. *American Sociological Review*, 82(6), 1111–1138.
<https://doi.org/10.1177/0003122417739294>
- Roach, M., & Sauermann, H. (2017). The declining interest in an academic career. *Plos One*, 12(9), e0184130. <https://doi.org/10.1371/journal.pone.0184130>
- R Core Team. (2018). *R: A language and environment for statistical computing* (3.6.3) [Computer software]. R Foundation for Statistical Computing. <https://www.R-project.org/>
- Sauermann, H., & Roach, M. (2012). Science PhD career preferences: levels, changes, and advisor encouragement. *Plos One*, 7(5), e36307.
<https://doi.org/10.1371/journal.pone.0036307>
- Sheltzer, J. M., & Smith, J. C. (2014). Elite male faculty in the life sciences employ fewer women. *Proceedings of the National Academy of Sciences of the United States of America*, 111(28), 10107–10112. <https://doi.org/10.1073/pnas.1403334111>
- Sims, D., Nicholas, D., Tenopir, C., Allard, S., & Watkinson, A. (2023). Pandemic impact on early career researchers in the united states. *SAGE Open*, 13(3).
<https://doi.org/10.1177/21582440231194394>
- Uddin, L. Q., & De Los Reyes, A. (2021). Cultivating allyship through casual mentoring to promote diversity. *Trends in Cognitive Sciences*, 25(10), 813–815.
<https://doi.org/10.1016/j.tics.2021.07.014>
- Ullrich, L. E., Ogawa, J. R., & Jones-London, M. D. (2021). Factors That Influence Career Choice among Different Populations of Neuroscience Trainees. *ENeuro*, 8(3).
<https://doi.org/10.1523/ENEURO.0163-21.2021>

- US National Science Foundation. (2016). *2016 Survey of Earned Doctorates* .
https://www.nsf.gov/statistics/srvydoctorates/surveys/srvydoctorates_2016.pdf
- van Buuren, S., & Groothuis-Oudshoorn, K. (2011). mice : Multivariate Imputation by Chained Equations in R. *Journal of Statistical Software*, 45(3). <https://doi.org/10.18637/jss.v045.i03>
- Venables, W. N., & Ripley, B. D. (2002). *Modern Applied Statistics with S (Statistics and Computing)* (4th ed., p. 510). Springer.
- Way, S. F., Larremore, D. B., & Clauset, A. (2016). Gender, Productivity, and Prestige in Computer Science Faculty Hiring Networks. *ArXiv*. <https://doi.org/10.48550/arxiv.1602.00795>
- Webber, K. L., & Burns, R. A. (2022). The price of access: graduate student debt for students of color 2000 to 2016. *The Journal of Higher Education*, 1–28.
<https://doi.org/10.1080/00221546.2022.2044976>
- Wood, C. V., Jones, R. F., Remich, R. G., Caliendo, A. E., Langford, N. C., Keller, J. L., Campbell, P. B., & McGee, R. (2020). The National Longitudinal Study of Young Life Scientists: Career differentiation among a diverse group of biomedical PhD students. *Plos One*, 15(6), e0234259. <https://doi.org/10.1371/journal.pone.0234259>
- Yen, J. W., Horner-Devine, M. C., Margherio, C., & Mizumori, S. J. Y. (2017). The BRAINS program: transforming career development to advance diversity and equity in neuroscience. *Neuron*, 94(3), 426–430. <https://doi.org/10.1016/j.neuron.2017.03.049>
- Zeiser, K. L., Kirshstein, R. J., & Tanenbaum, C. (2013). *The Price of a Science PhD: Variations in Student Debt Levels Across Disciplines and Race/Ethnicity* (Broadening Participation in STEM Graduate Education) [Issue Brief]. American Institutes for Research.
http://www.air.org/sites/default/files/downloads/report/AIRPriceofPhDMay13_0.pdf